



WORLD CUP TEAM
HOUSTON

BRIEFING BOOK

March 16-20

MISSION ORGANIZERS

GREATER HOUSTON
PARTNERSHIP.



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WORLD CUP TEAM
HOUSTON

**ORGANIZING
COMMITTEE**

WORLD CUP - TEAM HOUSTON DELEGATION

GREATER HOUSTON
PARTNERSHIP.



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Office of the Governor
Texas Economic Development
& Tourism Office



LINA HIDALGO





Overview

Important Contact Information

John Cypher
Greater Houston Partnership
Phone: 713-628-6650

Jeffrey Blair
Greater Houston Partnership
Phone: 713-392-0850

Sophia Lewis
Greater Houston Partnership
Phone: 760-978-9811

What are the entry requirements for Germany, Portugal, and the Netherlands?

- a) No visa is required for U.S. citizens, but your passport must be valid at least 3 months beyond your planned departure.
 - i) [State Department - Germany](#)
 - ii) [State Department - Portugal](#)
 - iii) [State Department - Netherlands](#)

What time should I be downstairs every day?

- a) Please gather in the lobby area 15 minutes before the scheduled departure time for any meeting or activity we have offsite.

What should I pack to wear?

- a) We recommend that you pack business and business casual attire for the week.

For additional information, such as customs, maps, FAQs, and the team WhatsApp group, please

scan the QR codes below.



World Cup - Team Houston
WhatsApp group



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WORLD CUP TEAM HOUSTON



Delegate List

Paula Berg,
Vice President of Brand
Strategy, Culture & Creative,
Hewlett Packard Enterprise

Jeffrey Blair, Senior Director,
Europe, Middle East, and
Africa,
Greater Houston Partnership

Chris Canetti, President, FIFA
World Cup 26 Houston™
Host
City Committee

Adriana Cruz, Executive
Director, Texas Economic
Development & Tourism
Office,
Office of Governor Greg
Abbott

John Cypher, Vice President,
International Investment and
Trade, Greater Houston
Partnership

Bonnie Downs, Director of
Communications, Texas
Economic Development
Corporation

Jorge Franz, Senior Vice
President, Tourism, and
Industry, Houston First
Corporation

Tami Frazier, Chief of
Communications, Office of
Harris County Judge Hidalgo

Karen Garcia, CEO &
President,
KHG Consulting

Roland Garcia, Shareholder,
Greenberg Traurig, LLP;
Commissioner, Port Houston

José Ivo, Honorary Consul of
Portugal in Houston

Sophia Lewis, Manager,
International Investment and
Trade, Greater Houston
Partnership

The Honorable Lina Hidalgo,
Harris County Executive

Željka Momirovic, Director of
Air Service Development,
Houston Airports

Mikayla Panariello, Policy
Director, Office of Harris
County
Judge Hidalgo

Emily Ramirez, Constitute
Services, Office of Harris
County Judge Hidalgo

Jeff Syptak, Director of
Special
Projects, Office of Harris
County Judge Hidalgo

Bjorn Thomson, Executive
Director, Genuine Cup

Shirley Temple, Program
Manager, International
Business, Office of Texas
Governor Greg Abbott

Odell Winn II, Director
Economic Development,
CenterPoint Energy



'World Cup - Team Houston' Itinerary

Saturday, March 14: Frankfurt

5:30 pm **Depart IAH for Frankfurt Airport (FRA)**
Flight UA 8867
Travel Time: 9hr 25min

Sunday, March 15: Frankfurt

8:55 am **Arrival at Frankfurt Airport (FRA)**

Monday, March 16: Frankfurt

9:45 am **Meet in the Hotel Lobby**
Address: Thurn-und-Taxis-Platz 2, 60313 Frankfurt am Main, Germany

10:00 am **Depart for DFB Bilateral Sports Investment Summit - Germany**

10:00 am – 10:30 am **Transit**

10:30 am – 2:00 pm **DFB Bilateral Sports Investment Summit – Germany**
Address: DFB Campus Frankfurt - Schwarzwaldstraße 121, 60528 Frankfurt am Main, Germany

2:00 pm – 2:30 pm **Transit**

2:30 pm – 4:00 pm **Frankfurt Rhein Main Meeting**
Address: Unterschweinstiege 8 | 60549 Frankfurt am Main

4:00 pm – 4:30 pm **Transit**

4:30 pm – 6:30 **An Evening Above the Clouds: Houston meets Frankfurt**
Address: Radio Frankfurt Skyline Studios (City Gate Tower, 27th Floor / Nibelungenplatz 3, 60318 Frankfurt/Main)



'World Cup - Team Houston' Itinerary

- 6:30 pm** **Depart for Delegation Dinner**
- 7:00 pm – 9:00 pm** **Delegation Dinner**
Location: Adolf Wagner, Schweizer Str. 71, 60594 Frankfurt am Main, Germany
- 9:00 pm** **Return to JW Marriott Frankfurt**
Address: Thurn-und-Taxis-Platz 2, 60313 Frankfurt am Main, Germany
- Tuesday, March 17: Frankfurt and Lisbon**
- 9:00 am** **Meet in lobby**
Note: *Please check out of the hotel and bring your luggage with you, as we will not be returning.*
- 9:30 am** **Depart Hotel**
Address: Thurn-und-Taxis-Platz 2, 60313 Frankfurt am Main, Germany
- 9:30 am – 10:30 am** **Transit**
- 10:30 am – 2:00 pm** **Meeting with BASF**
Address: BASF Visitor Center, Gate 2 67063 Ludwigshafen am Rhein
- 2:00 pm – 3:00 pm** **Depart for Frankfurt Airport (FRA)**
- 3:00 pm** **Arrive at Frankfurt Airport (FRA)**
- 5:45 pm** **Depart Frankfurt Airport (FRA) to Humberto Delgado Airport (LIS)**
Flight TP 573
Travel Time: 3hr 15 min
Address: Melli-Beese-Ring 1, 12529 Schönefeld, Germany
- 8:00 pm** **Arrival at Humberto Delgado Airport (LIS)**
- 8:45 pm** **Transit**



'World Cup - Team Houston' Itinerary

9:15 pm **Arrive at Marriott Lisbon**
Address: Marriott Lisbon - Av. dos Combatentes 45, 1600-042 Lisboa, Portugal

Wednesday, March 18: Lisbon

8:45 am **Meet in the Hotel Lobby**

9:00 am **Depart for FPF Bilateral Sports Investment Summit - Portugal**

9:00 am – 9:30 am **Transit**

9:30 am – 1:15 pm **FPF Bilateral Sports Investment Summit - Portugal**
Location: Cidade do Futebol - Avenida das Seleções, 1495-433 Cruz Quebrada - Dafundo, Oeiras

1:15 pm – 1:45 pm **Transit**

1:45 pm – 2:15 pm **Visit Town Hall Square**
Location: Praça do Município, 1149-014, Lisboa

2:15 pm **Meet at Lisbon City Hall**
Location: Lisbon City Hall, Paços o Concelho, Praça do Município

2:30 pm – 3:30 pm **Government Meeting with Hon. Diogo Moura, City Councilor, Municipality of Lisbon**
Location: Lisbon City Hall, Paços o Concelho, Praça do Município
Note: *Please bring a valid photo ID.*

3:30 pm – 4:00 pm **Transit**

4:30 pm – 5:30 pm **Meeting with EDP Renewables**
Location: EDP - Avenida 24 de julho, 12 1249-300 Lisboa

5:30 pm – 6:00 pm **Transit**



'World Cup - Team Houston' Itinerary

- 6:00 pm** **Arrive at the Hotel**
- 6:30 pm** **Meet in the Lobby and Depart for 'World Cup – Team Houston' Dinner**
- 7:00 pm – 9:30 pm** **'World Cup – Team Houston' Dinner**
Location: Restaurante Via Graça - R. Damasceno Monteiro 9 b, 1170-108 Lisboa
- 9:30 pm** **Transit**
- 10:00 pm** **Arrive at the Marriott Lisbon**
Location: Marriott Lisbon - Av. dos Combatentes 45, 1600-042 Lisboa

Thursday, March 19: Lisbon and The Hague

- 5:30 am** **Meet in the Hotel Lobby**
Note: *Please check out of the hotel and bring your luggage with you, as we will not be returning.*
- 6:00 am** **Depart for Humberto Delgado Airport (LIS)**
- 6:00 am – 6:30am** **Transit**
- 6:30 am** **Arrive at Humberto Delgado Airport (LIS)**
- 8:40 am – 12:50 pm** **Depart Humberto Delgado Airport (LIS) to Amsterdam Airport Schiphol (AMS)**
Flight TP 668
Travel Time: 3hr 10min
Location: Alameda das Comunidades Portuguesas, 1700-111 Lisboa, Portugal
- 12:50 pm** **Arrival at Amsterdam Airport Schiphol (AMS)**



'World Cup - Team Houston' Itinerary

- 2:00 pm** **Depart for Hilton The Hague**
Location: Zeestraat 35The Hague, 2518 AANetherlands
- 2:45 pm** **Arrival at Hilton The Hague**
- 2:45 pm – 4:30 pm** **Delegate Free Time**
- 4:30 pm** **Meet in the Hotel Lobby**
Location: Zeestraat 35The Hague, 2518 AANetherlands
- 4:45 pm** **Depart for the Residence of U.S. Ambassador Joseph Popolo**
- 4:45 pm – 5:00 pm** **Transit**
- 5:00 pm – 7:00 pm** **Reception at the Residence of U.S. Ambassador Joseph Popolo**
Address: Ambassadorial Residence, Tobias Asserlaan 4, The Hague
Note: *Please bring a valid photo ID.*
- 7:00 pm – 7:15 pm** **Depart for the Hotel**
Location: Zeestraat 35 The Hague, 2518 AANetherlands
- 7:15 pm** **Arrive at Hilton The Hague**
- Friday, March 20: The Hague, Zeist, and Amsterdam**
- 8:30 am** **Meet in the Hotel Lobby**
Note: *Please check out of the hotel and bring your luggage with you, as we will not be returning.*
- 9:00 am** **Depart for KNVB Bilateral Sports Investment Summit – Netherlands**
- 9:00 am – 10:00 am** **Transit**



'World Cup - Team Houston' Itinerary

- 10:00 am – 2:00 pm** **KNVB Bilateral Sports Investment Summit - Netherlands**
Location: KNVB Campus, Woudenbergseweg 56-58, 3707 HX Zeist, The Netherlands
- 2:00 pm – 3:00 pm** **Transit to Meeting with Arcadis**
- 3:00 pm – 4:00 pm** **Meeting with Arcadis**
Address: Arcadis N.V. Gustav Mahlerlaan 97-103 Amsterdam, 1082MS
- 4:00 pm – 4:30 pm** **Transit to the W Amsterdam**
Address: Spuistraat 175, Amsterdam, Netherlands, 1012 VN
- 4:30 pm – 6:30 pm** **Arrive at the W Amsterdam**
- 6:30 pm** **Transit**
- 7:00 pm** **Closing Dinner**
Address: Restaurant-Café In de Waag, Nieuwmarkt 4
1012 CR Amsterdam

Saturday, March 21: Amsterdam

10:30 am **Cultural Tour**

Sunday, March 22: Amsterdam

10:20 am **Depart Amsterdam Airport Schiphol (AMS) to IAH**
Flight UA 21
Travel Time: 11hr 20min

3:40 pm **Arrival at IAH**

Germany Overview



Houston and Germany: Trade, Business Ties

Overview

The Houston-Galveston Customs District is the fifth busiest gateway for U.S.-Germany trade (by value), and Germany is Houston’s sixth-largest international trading partner. Houston-Germany trade averaged \$12.6 billion per year over the last decade and was valued at \$16.1 billion in ‘25. Over 8,000 people living in metro Houston were born in Germany.

Houston’s Business Ties

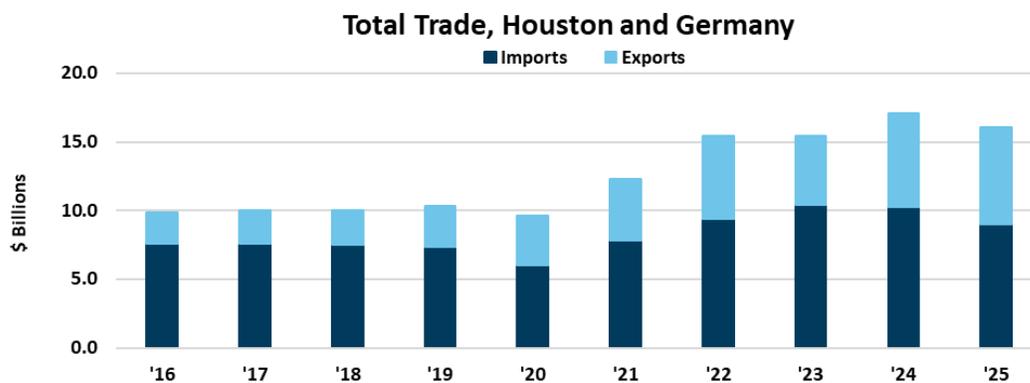
- Thirty-four Houston firms operate 68 subsidiary locations in Germany, including LyondellBasell Industries NV, Huntsman International LLC, Westlake Chemical Corporation, National Oilwell Varco, Inc. (NOV), and Vibrantz Technologies Inc.
- Eighty-eight German firms operate 145 subsidiaries in the Houston area. Germany’s subsidiaries rank fourth in the number of foreign-owned establishments, with the top industry of manufacturing representing 55.9 percent of these businesses. German parent companies include Brenntag GmbH, Hugo Boss AG, Siemens AG, BASF SE, and Deutsche Telekom AG.
- Trade and cultural relationships with Germany in Houston include the Consulate General of Germany, the German American Chamber of Commerce of the Southern U.S., and the Texas German Society.
- Two airlines – Lufthansa and United Airlines – offer an average of 20 weekly nonstop passenger flights from Houston to two cities in Germany, Frankfurt, and Munich.
- Leipzig, Germany was designated as one of Houston’s 19 international sister cities in 1992.

Air Cargo Trade

- Houston ranks as the tenth busiest gateway for U.S.-Germany air cargo trade (by weight).
- Air cargo trade between Houston and Germany totaled 15,478.2 metric tons in ‘25, a 4.7 percent increase over ‘24, and was valued at \$1.4 billion.
- In ‘25, the top three commodities by weight were Industrial Equipment and Computers; Electrical Machinery, Equipment, and Parts; and Optic, Photographic, Measuring, Medical Instruments, accounting for 60.0 percent of total air cargo trade.

Total Trade

Houston–Germany trade has grown significantly over the past decade, rising from \$9.9 billion in ‘16 to \$16.1 billion in ‘25, just below the record \$17.1 billion reached in ‘24. Trade declined 6.2 percent from ‘24 as imports fell 12.5 percent to \$9.0 billion. Exports increased 3.3 percent to \$7.1 billion, driven by gains in pharmaceutical products and electrical machinery, equipment, and parts.



Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Imports from Germany to Houston

Rank	Commodity	\$ Value, Millions		% of Total	
		'24	'25	'25	% Change
1	Motor Vehicles and Parts	3,245.1	2,709.6	30.1	-16.5
2	Industrial Equipment and Computers	2,660.9	2,481.3	27.6	-6.7
3	Electrical Machinery, Equipment and Parts	853.9	796.6	8.9	-6.7
4	Plastics and Plastic Products	379.0	399.7	4.4	5.5
5	Optic, Photographic, Measuring, Medical Instruments	313.8	316.4	3.5	0.8
6	Articles of Iron or Steel	323.5	315.6	3.5	-2.5
7	Organic Chemicals	362.1	299.8	3.3	-17.2
8	Miscellaneous Chemical Products	322.4	176.8	2.0	-45.2
9	Precious Stones, Metals, Coins, Pearls	139.7	138.6	1.5	-0.8
10	Iron and Steel	165.3	106.5	1.2	-35.6
Total Top 10 Commodities		8,765.8	7,741.0	86.1	-11.7
All Other Commodities		1,510.2	1,252.6	13.9	-17.1
TOTAL ALL COMMODITIES		10,276.0	8,993.7	100.0	-12.5

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Exports from Houston to Germany

Rank	Commodity	\$ Value, Millions		% of Total	
		'24	'25	'25	% Change
1	Mineral Fuels, Oil and Refined Products	3,727.1	3,632.1	51.4	-2.6
2	Pharmaceutical Products	1,313.9	1,540.1	21.8	17.2
3	Electrical Machinery, Equipment and Parts	242.1	376.8	5.3	55.6
4	Industrial Equipment and Computers	230.4	253.1	3.6	9.9
5	Miscellaneous Chemical Products	169.9	206.6	2.9	21.6
6	Aircraft, Spacecraft and Parts	206.5	161.2	2.3	-21.9
7	Optic, Photographic, Measuring, Medical Instruments	156.3	153.9	2.2	-1.5
8	Organic Chemicals	148.9	146.5	2.1	-1.6
9	Plastics and Plastic Products	115.8	91.2	1.3	-21.3
10	Motor Vehicles and Parts	90.9	72.7	1.0	-20.0
Total Top 10 Commodities		6,401.7	6,634.3	93.9	3.6
All Other Commodities		436.3	428.5	6.1	-1.8
TOTAL ALL COMMODITIES		6,838.1	7,062.8	100.0	3.3

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data



'World Cup - Team Houston' Itinerary
Germany

Saturday, March 14: Frankfurt

5:30 pm **Depart IAH for Frankfurt Airport (FRA)**
Flight UA 8867
Travel Time: 9hr 25min

Sunday, March 15: Frankfurt

8:55 am **Arrival at Frankfurt Airport (FRA)**

Monday, March 16: Frankfurt

10:15 am **Meet in the Hotel Lobby**

10:30 am **Depart for DFB Bilateral Sports Investment Summit - Germany**

10:30 am – 11:00 am **Transit**

11:00 am – 2:00 pm **DFB Bilateral Sports Investment Summit – Germany**
Address: DFB Campus Frankfurt - Schwarzwaldstraße 121, 60528 Frankfurt am Main

2:00 pm – 2:30 pm **Transit**

2:30 pm – 4:00 pm **Frankfurt Rhein Main Meeting**
Address: Unterschweinstiege 8 | 60549 Frankfurt am Main

4:00 pm – 4:30 pm **Transit**

4:30 pm – 6:30 pm **An Evening Above the Clouds: Houston meets Frankfurt**
Address: Radio Frankfurt Skyline Studios (City Gate Tower, 27th Floor / Nibelungenplatz 3, 60318 Frankfurt/Main)





Meeting Agenda

Bilateral Sports and Investment Summit

Monday, March 16, 2026 | 10:30 am – 2:00 pm

DFB Campus Frankfurt

Schwarzwaldstraße 121, 60528 Frankfurt am Main

- | | |
|----------------------------|---|
| 10:30 am – 11:00 am | Arrival and Networking |
| 11:00 am – 11:10 am | Overview on Germany's World Cup Planning
<i>Hermann Dörner, Management Men's National Team, DFB</i> |
| 11:10 am – 11:15 am | Q&A |
| 11:15 am – 11:21 am | Harris County Overview
<i>The Honorable Lina Hidalgo, Harris County Executive</i> |
| 11:21 am – 11:28 am | Sports in Houston
<i>Ryan Walsh, CEO, Harris County-Houston Sports Authority</i> |
| 11:28 am – 11:35 am | World Cup in Houston Overview
<i>Chris Canetti, President, FIFA World Cup 26 Houston™ Host City Committee</i> |
| 11:35 am – 11:41 am | Business Environment in Houston
<i>John Cypher, VP, International Investment and Trade, Greater Houston Partnership</i> |
| 11:41 am – 11:47 am | Quality of Life in Houston
<i>Jorge Franz, SVP, Tourism and Industry, Houston First</i> |
| 11:47 am – 11:53 am | Energy & Power
<i>Odell Winn II, Director of Economic Development, CenterPoint Energy</i> |
| 11:53 am – 11:59 am | Port Houston
<i>Roland Garcia, Port Commissioner, Port Houston</i> |



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- 11:59 am – 12:05 pm** **Logistics**
Željka Momirovic, Director of Air Service Development, Houston Airports
- 12:05 pm – 12:10 pm** **Success Stories**
Bjorn Thomson, Executive Director, Genuine Cup
Paula Berg, Vice President of Brand, Culture, and Creative, HPE
- 12:10 pm – 12:25 pm** **Q&A**
- 12:25 pm – 1:00 pm** **Networking and Lunch**
- 1:00 pm – 2:00 pm** **Campus Tour**

Hermann Dörner

Management, Men's Senior National Team



Hermann Dörner, Management, Men's Senior National Team (A-Nationalmannschaft Herren), DFB GmbH & Co. KG

Hermann Dörner serves in the management structure supporting the German Men's Senior National Team (A-Nationalmannschaft Herren) within DFB GmbH & Co. KG, the commercial and operational entity of the German Football Association (DFB). In this role, he contributes to the coordination and organizational support functions associated with Germany's top national football program.

More about Hermann Dörner:

As part of the Men's National Team management team, Dörner is involved in the operational and administrative leadership that supports national team activities, including planning, coordination, and federation engagement. This function plays an important role in ensuring the effective delivery of team operations and international responsibilities.

Sources: Internal request listing — DFB GmbH & Co. KG (Management, Men's National Team)

News:

We asked Hermann Dörner, management for Germany's men's national soccer team at DFB

LinkedIn (February 2026) — Dörner discusses the importance of teamwork, strategy, and broad engagement in a feature post promoting the German American Conference, highlighting his perspective as part of the national team management.

Source:

[German American Conference](#)



Markus Lehl, VP, Global Head of Tendering, Power Division, Everllence

Markus Lehl serves as Global Head of Tendering for Power Systems at Everllence, a global engineering company headquartered in Augsburg, Germany, that develops large-scale engines, turbomachinery, and energy solutions for the power generation, maritime, and industrial sectors. In this role, Lehl oversees global tendering activities for power system projects, supporting large-scale energy and infrastructure developments.

Lehl has more than two decades of experience in power generation, engineering, and large-scale industrial projects. Prior to his current role, he held senior leadership positions with companies including MAN Energy Solutions, Doosan, Alstom Power, and SCHNELL Motoren AG, where he managed project execution, plant operations, and aftersales activities for combined heat and power and power plant projects.

He holds a Diplom-Ingenieur degree in Chemical Technology from Fachhochschule Darmstadt in Germany.

Energy Transition and Industrial Decarbonization:

Everllence, formerly MAN Energy Solutions, develops large-scale engines, turbomachinery, and energy systems used in maritime transport, industrial operations, and power generation. The company is increasingly focused on technologies that support the global energy transition, including hydrogen electrolysis systems, carbon capture solutions, large-scale heat pumps, and engines capable of operating on alternative fuels such as methanol and ammonia. Through its strategy of “moving big things to zero,” Everllence is working to reduce emissions in hard-to-decarbonize sectors such as shipping, heavy industry, and large-scale power systems while maintaining reliable energy infrastructure. These areas align with Houston’s leadership in energy production, maritime trade, hydrogen development, and carbon management

News:

[VW receives preliminary bids for diesel engine business Everllence at around \\$9.4 billion, sources say](#)

Reuters, February 27, 2026 — Volkswagen has received bids valuing its diesel engine division Everllence at around 8 billion euros (\$9.4 billion) including debt, according to three people familiar with the discussions. Such a price tag would be higher than some analysts had predicted. Deutsche Bank analysts said in December in a note that utilising average capital goods multiples, they projected the business' valuation to be in the range of 5 billion euros and 7 billion euros.

[Everllence and Brazil's Vale sign cooperation agreement for ethanol as marine fuel](#)

Offshore Energy, March 3, 2026 — Everllence, formerly MAN Energy Solutions, has signed a cooperation agreement with Brazil's Vale, a mining company and one of the country's largest logistics operators, for the development of ethanol as a marine fuel.



Meeting Agenda

FrankfurtRheinMain GmbH (FRM) and Frankfurt Chamber of Commerce

Unterschweinstiege 8, 60549 Frankfurt am Main

Monday, March 16, 2026 | 2:30 pm – 4:00 pm

- | | |
|--------------------------|--|
| 2:30 pm – 2:35 pm | Welcome Remarks
<i>Eric Menges, CEO, Frankfurt RheinMain GmbH</i> |
| 2:35 pm – 2:45 pm | Short Introductions
<i>All</i> |
| 2:45 am – 2:55 pm | Frankfurt RheinMain GmbH Overview
<i>Bertram Roth, Vice President, Frankfurt RheinMain GmbH</i>
<i>Amy Curlee, Director, Frankfurt RheinMain GmbH</i> |
| 2:55 pm – 3:05 pm | Frankfurt Chamber of Commerce, International Overview
<i>Jurgen Ratzinger, Head of International, Frankfurt Chamber of Commerce</i> |
| 3:05 pm – 3:15 pm | Houston – Frankfurt Business Relationship Overview
<i>Thomas Leiser, President, American German Business Club Frankfurt</i> |
| 3:15 pm – 3:35 pm | World Cup Team Houston Delegation Overview

<i>T.H. Lina Hidalgo, Harris County Executive</i>
<i>John Cypher, Vice President International Investment and Trade</i>
<i>Greater Houston Partnership</i>
<i>Jorge Franz, Senior Vice President, Tourism and Industry Relations / Tourism</i>
<i>Houston First Corp.</i> |
| 3:35 pm – 3:55 pm | Open Discussion
<i>All</i> |
| 3:55 pm – 4:00 pm | Group Photo - Gifts |
| 4:00 pm | End Program |



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Eric Menges

CEO, Frankfurt RheinMain GmbH



Eric Menges, CEO, Frankfurt RheinMain GmbH

Eric Menges is Chief Executive Officer of FrankfurtRheinMain GmbH, the international investment promotion and regional marketing agency responsible for attracting foreign investment to the Frankfurt RheinMain metropolitan region. In this role, he leads the organization's global outreach efforts, working with international companies evaluating expansion opportunities and promoting the region as one of Europe's leading business locations. FrankfurtRheinMain GmbH assists foreign companies with site selection, market intelligence, and connections to regional partners including government agencies, research institutions, and business organizations.

Before joining FrankfurtRheinMain GmbH, Menges built an international career in economic development and investment promotion. His professional experience includes roles in international business and location marketing, including assignments in Sydney, Tokyo, and New York, where he worked to strengthen global business connections and support international investment initiatives. Through his leadership at FrankfurtRheinMain GmbH, Menges focuses on enhancing the global competitiveness of the Frankfurt RheinMain region and supporting cross-border economic partnerships.

Regional Economic Development Leadership:

As CEO of FrankfurtRheinMain GmbH, Eric Menges works closely with cities, districts, chambers of commerce, and regional economic institutions to coordinate investment promotion strategies across the metropolitan region. The Frankfurt RheinMain area is one of Europe's largest economic hubs and home to major financial institutions, logistics infrastructure, and multinational corporations. Under his leadership, FrankfurtRheinMain GmbH promotes the region internationally, highlighting its strengths in finance, technology, life sciences, logistics, and advanced manufacturing while helping international companies establish operations in Germany and the broader European market.

News:

[20 years of FRM GmbH: successful location marketing for the Frankfurt RheinMain region](#)

Frankfurt RheinMain, July 14, 2025 — Another advantage of the joint presence in the international arena is the region's approximately 30 international schools. This makes it easier for foreign specialists and managers to relocate with their families: "All of our shareholders recognise that successful location marketing only works together. The entire region benefits from the establishment of a foreign company, regardless of the branch's location. For example, employees may work in Frankfurt but live in the surrounding area, and vice versa. They also spend their leisure time across the region, taking advantage of the cultural offerings," explains Eric Menges, CEO of FRM GmbH.

Amy Curlee

Director, Frankfurt RheinMain GmbH



Amy Curlee, Director, Frankfurt RheinMain GmbH

Amy Curlee serves as Director at FrankfurtRheinMain GmbH (FRM), the international economic development agency responsible for promoting the Frankfurt RheinMain metropolitan region as a destination for global investment. In this role, she works with international companies evaluating expansion opportunities in the region and supports initiatives that strengthen the area's global competitiveness. FrankfurtRheinMain GmbH assists foreign companies with market entry, site selection, and connections to regional partners including government agencies, research institutions, and business organizations, helping position the Frankfurt RheinMain region as a leading gateway for business and investment in Europe.

FrankfurtRheinMain GmbH (FRM):

FrankfurtRheinMain GmbH is the international investment promotion and regional marketing agency for the Frankfurt RheinMain metropolitan region in Germany. The organization works to attract foreign direct investment and support international companies seeking to establish or expand operations in the region. FRM provides assistance with site selection, market information, and connections to regional partners including government agencies, research institutions, and business organizations. The Frankfurt RheinMain region is one of Europe's leading economic centers and serves as a major hub for finance, logistics, technology, and international business.

News:

[2025 Site Selectors Guild International Conference](#)

Site Selectors Guild, November 2025 .— Inaugural international event, set to take place in Frankfurt this coming November. The conference marks a significant milestone for us at the Site Selectors Guild, and we are particularly enthusiastic about the prospect of bringing our global network together in one location.



Bertram Roth, Vice President, FrankfurtRheinMain GmbH (FRM)

Bertram Roth serves as Vice President at FrankfurtRheinMain GmbH (FRM), the international economic development agency responsible for promoting the Frankfurt RheinMain metropolitan region as a destination for global investment. In this role, Roth works with international companies evaluating expansion opportunities in the region and supports initiatives that strengthen the area's global competitiveness.

FrankfurtRheinMain GmbH represents one of Germany's most important economic regions, centered on Frankfurt am Main, a major financial and transportation hub. The organization assists foreign companies with market entry, site selection, and connections to regional partners including government agencies, research institutions, and business organizations.

Roth's work focuses on international investment promotion and regional economic development, helping position the Frankfurt RheinMain area as a strategic gateway for companies seeking access to European markets. Through collaboration with public and private sector stakeholders, he contributes to initiatives that support business expansion, innovation, and cross-border economic partnerships.

FrankfurtRheinMain GmbH:

FrankfurtRheinMain GmbH is the official international location marketing and investment promotion agency for the Frankfurt RheinMain metropolitan region. The organization promotes the region globally and supports companies establishing or expanding operations in the area.

The agency works closely with municipalities, chambers of commerce, and regional partners to attract investment, support job creation, and strengthen the region's position as a leading European business center. Services provided by FRM include site selection support, market information, networking opportunities, and assistance navigating regulatory requirements.

News:

[The 20th Anniversary Celebration of Hongfa European Successfully Held](#)

HONGFA — The 20th anniversary celebration of Hongfa Europe was grandly held in Maintal, Germany. Ambassador Zhai Qian from the Chinese Embassy in Germany, Ms. Monika Böttcher, Mayor of Maintal, Ms. Anke Prätzas, Economic Promotion Bureau of Maintal, Mr. Bertram Roth from Frankfurt Rheinland, Mr. Guo Manjin, Chairman and President of Hongfa Group, leaders and colleagues from Hongfa Group headquarters, as well as other invited European clients and business partners, With about 300 members of the Hongfa European company team and their families gathered together to witness this milestone moment.



Jurgen Ratzinger, Head of International, Frankfurt Chamber of Commerce

Jürgen Ratzinger serves as Head of International at the Frankfurt Chamber of Commerce and Industry (IHK Frankfurt am Main), where he oversees the chamber's international business activities and supports companies engaged in global trade and investment. In this role, he works with businesses across the Frankfurt region to promote export growth, facilitate international partnerships, and assist companies navigating foreign markets. The Frankfurt Chamber of Commerce and Industry represents thousands of companies in one of Germany's most important economic regions and plays a key role in supporting international business development, trade delegations, and cross-border economic cooperation.

Frankfurt Chamber of Commerce:

The Frankfurt Chamber of Commerce and Industry (IHK Frankfurt am Main) is one of Germany's leading regional business organizations, representing thousands of companies across industries including finance, manufacturing, logistics, and professional services. The chamber supports economic development in the Frankfurt RheinMain region by providing business advisory services, workforce training, policy advocacy, and international trade assistance. Through its international department, the organization helps companies expand into global markets, supports export-oriented businesses, and facilitates partnerships with foreign chambers, trade organizations, and government agencies.

News:

[IHK Foreign Trade Conference Hesse 2026](#)

AHK 2026 — The Hessen Foreign Trade Day (AWH) is an event organised by the ten chambers of industry and commerce in Hessen focusing on internationalisation, market development and current issues in global business.

Visit the 8th Hessen Foreign Trade Day on 11 June 2026 at the Chamber of Industry and Commerce in Frankfurt am Main – the central forum for internationally active companies from Hessen!

You can look forward to a varied programme with presentations and workshops on current international topics, as well as individual discussions with representatives of the German Chambers of Commerce Abroad (AHKs). At the same time, specialist exhibitors will be presenting their international business offerings in the plenary hall.



Thomas Leiser, President, American German Business Club (AGBC) Frankfurt

Thomas Leiser serves as President of the American German Business Club (AGBC) Frankfurt, a networking and business organization that promotes economic and professional relationships between the United States and Germany. The organization brings together executives, entrepreneurs, and professionals working in transatlantic business and provides a forum for networking, events, and dialogue on economic and policy issues affecting U.S.–German trade.

Leiser has extensive experience in the international financial and business services sector, reflecting Frankfurt’s role as one of Europe’s leading financial centers. Through his leadership at the American German Business Club Frankfurt, he helps facilitate connections between American companies operating in Germany and German firms engaged in U.S. markets.

American German Business Club Frankfurt:

The American German Business Club Frankfurt (AGBC) is a private, non-profit business organization that fosters transatlantic business relationships between the United States and Germany. Based in Frankfurt—Germany’s financial capital—the club hosts networking events, guest speaker programs, and discussions focused on international business, finance, and economic policy. Its membership includes executives from multinational corporations, financial institutions, professional services firms, and entrepreneurs engaged in cross-border commerce.

Organizations like the American German Business Club Frankfurt play an important role in strengthening commercial ties between the United States and Germany, one of the world’s largest bilateral economic relationships. By connecting American and German executives, the club helps facilitate dialogue on investment, market opportunities, and regulatory developments affecting transatlantic trade.

News:

[AGBC Spring Gala „Innovation in the Defence of Europe“ March 1, 2025](#)

The American German Business Club (AGBC), June 25, 2024.— The newly elected board members will serve a two-year term, bringing a wealth of experience and dedication to the club. We are confident our new Board will guide the AGBC-Frankfurt into a new era of growth, fostering stronger ties between our various international partners and business communities while promoting the importance of Transatlantic cooperation.

Thomas Leiser has been elected as President, with Lorry Schirer stepping into the role of Vice President. Ralph Freund has been re-elected Treasurer, and Jason Trubenbach will serve as Secretary.



'World Cup - Team Houston' Itinerary
Germany

Tuesday, March 17: Frankfurt and Lisbon

- 9:00 am** **Meet in lobby**
Note: *Please check out of the hotel and bring your luggage with you, as we will not be returning.*
- 9:30 am** **Depart Hotel**
- 9:30 am – 10:30 am** **Transit**
- 10:30 am – 2:00 pm** **Meeting with BASF**
Address: BASF Visitor Center, Gate 2 67063 Ludwigshafen am Rhein
- 2:00 pm – 3:00 pm** **Depart for Frankfurt Airport (FRA)**
- 3:00 pm** **Arrive at Frankfurt Airport (FRA)**
- 5:45 pm** **Depart Frankfurt Airport (FRA) to Humberto Delgado Airport (LIS) Flight TP 573**
Travel Time: 3hr 15 min
Address: Melli-Beese-Ring 1, 12529 Schönefeld, Germany
- 8:45 pm** **Arrival at Humberto Delgado Airport (LIS)**
- 9:15 pm** **Transit**
- 9:45 pm** **Arrive at Marriott Lisbon**
Address: Marriott Lisbon - Av. dos Combatentes 45, 1600-042 Lisboa, Portugal



Houstonfirst

Visiting Program

Greater Houston Partnership Delegation

March 17, 2026

Time	Schedule	Remarks
+/- 10:15	Arrival @ BASF SE Visitor Center, Gate 2 67063 Ludwigshafen am Rhein BASF Visitor Center - Google Maps	Please enter site @ Gate 2
10:30 – 11:00	Welcome at the Visitor Center and short tour of the exhibition Guide Ilka Haase	
11:00 – 12:00	Site Tour Guide Ilka Haase	
12:15 – 13:00	Visit of BASF Wine Cellar and Tasting Guide Julian Neumann	
13:00 – 14:00	Lunch “ GenussMittag“ Buffet Gesellschaftshaus BASF Room Heinrich-von-Brunck 2+3 Wöhlerstr. 15, 67063 Ludwigshafen	
14:00	End of Visit @ BASF SE	

Contact at BASF SE:

Ms. Susanne Pfaff, Mobile: +49 151 65570852, E-Mail: susanne.pfaff@basf.com

Participants from Houston Delegation:

No	Name	Position
1	Paula Berg	Vice President of Brand Strategy, Culture & Creative, Hewlett Packard Enterprise
2	Jeffrey Blair	Senior Director, Europe, Middle East, and Africa, Greater Houston Partnership
3	Chris Canetti	President, FIFA World Cup 26 Houston™ Host City Committee
4	John Cypher	Vice President, International Investment and Trade, Greater Houston Partnership
5	Jorge Franz	Senior Vice President, Tourism, and Industry, Houston First Corporation
6	Tami Frazier	Chief of Communications, Office of Harris County Judge Hidalgo
7	Karen Garcia	CEO & President, KHG Consulting
8	Roland Garcia	Shareholder, Greenberg Traurig, LLP; Commissioner, Port Houston
9	José Ivo	Honorary Consul of Portugal in Houston
10	Sophia Lewis	Manager, International Investment and Trade, Greater Houston Partnership
11	The Honorable Lina Hidalgo	Harris County Executive
12	Željka Momirovic	Director of Air Service Development, Houston Airports
13	Emily Ramirez	External Affairs Coordinator, Office of Harris County Judge Hidalgo
14	Mikayla Panariello	Policy Director, Office of Harris County Judge Hidalgo
15	Jeff Syptak	Director, Special Projects, Office of Harris County Judge Hidalgo
16	Bjorn Thomson	Executive Director, Genuine Cup
17	Ryan Walsh	Chief Executive Officer, Harris County – Houston Sports Authority
18	Odell Winn II	Director Economic Development, CenterPoint Energy

Participants from BASF SE:

No	Name	Position
1	Jan von Herff	Senior Manager Trade, Industry Policy & International Networks, Communications & Government Relations BASF Group
2	Ilka Haase	Tour Guide, Visitor Center
3	Julian Neumann	Guide Wine Cellar

Contact at BASF SE:

Ms. Susanne Pfaff, Mobile: +49 151 65570852, E-Mail: susanne.pfaff@basf.com

Quick Facts:

Carl-Bosch-Strasse 3867056 Ludwigshafen,
Germany



- Headquarters: Ludwigshafen, Germany
- Type of Company: Public multinational chemical company
- Employees (estimated): 112,000 worldwide
- Year of Founding: 1865
- Annual turnover/income (est): \$75–80 billion USD

Primary NAICS Code Equivalent: 325199 — All Other Basic Organic
Chemical Manufacturing

News:

[BASF's Ammonium Sulfate Role And What It Could Mean For Margins](#)

Simply Wall St., March 4, 2026 — A recent industry report points to projected growth in ammonium sulfate demand across fertilizers, food processing, and emissions control. The company is positioned among top global suppliers, which may create additional opportunities for business expansion.

[BASF Unveils New Products and More at Commodity Classic 2026](#)

American AG Network, March 4, 2026 — As farmers and agriculture industry professional made their way to Commodity Classic in San Antonio, TX last week, the team at BASF hosted a group of ag journalists for their annual Science Behind event to showcase new products and innovations. One of the highlights was Nemasphere™, one of the most groundbreaking innovations in soybean cyst nematode (SCN) management in over 60 years. We talked about the product with Michael McCarville, Trait Technology Lead for BASF.

Governance & Executive Leadership:

- Markus Kamieth — Chief Executive Officer
- Dirk Elvermann — Chief Financial Officer

BASF is governed by a Board of Executive Directors responsible for managing the company and a Supervisory Board overseeing corporate governance and long-term strategy.

Major Projects or Global Presence:

BASF operates production sites and research facilities in more than 90 countries and runs one of the largest integrated chemical production networks in the world. Its largest manufacturing complex is located in Ludwigshafen, Germany, often referred to as the “Verbund” site, where raw materials and energy are efficiently shared across multiple chemical production units. BASF also maintains major production hubs in Europe, North America, and Asia, supporting industries such as automotive manufacturing, agriculture, energy, construction, and electronics.

About BASF:

BASF is one of the world’s largest chemical companies, producing a wide range of chemicals, materials, industrial solutions, surface technologies, and agricultural products. Headquartered in Ludwigshafen, Germany, the company operates globally and supplies products to industries including automotive, construction, agriculture, energy, and consumer goods. BASF focuses on innovation and sustainable chemistry to support industrial production, energy transition, and environmental protection across global markets.

[BASF](#)



Dr. Markus Kamieth, Chairman of the Board of Executive Directors

Dr. Markus Kamieth has served as Chief Executive Officer and Chairman of the Board of Executive Directors of BASF SE since April 2024. A chemist by training, he joined BASF in 1999 and has held a variety of leadership roles across research, specialty chemicals, and coatings businesses. Over the course of his career, Kamieth has managed operations in North America and Asia and gained extensive experience leading global business units within the company.

Kamieth was appointed to BASF's Board of Executive Directors in 2017 and previously oversaw the company's operations in Asia from Hong Kong, one of BASF's most important growth regions. As CEO, he is focused on strengthening BASF's global competitiveness, advancing sustainable chemical solutions, and accelerating innovation across the company's diverse portfolio of materials, industrial products, and agricultural technologies.

In addition to his responsibilities at BASF, Kamieth is active in international industry organizations and serves as President of the European Chemical Industry Council (Cefic) and Chair of the International Council of Chemical Associations (ICCA). He holds a doctorate in organic chemistry from the University of Essen in Germany.

Selected Major Projects:

Zhanjiang Verbund Site – Guangdong, China

BASF is constructing a large integrated chemical production complex in Zhanjiang, representing one of the company's largest global investment projects at approximately €10 billion. The site will include a steam cracker and downstream production plants supplying petrochemicals and specialty materials for Asian markets.

Ludwigshafen Verbund Complex – Germany

The Ludwigshafen site is BASF's headquarters and largest production facility. It operates using the company's integrated "Verbund" system, where chemical plants share resources, energy, and by-products to increase efficiency and reduce waste.

Schwarzheide Battery Materials Production – Germany

BASF has expanded its Schwarzheide site to produce battery materials for electric vehicles and to support Europe's growing battery supply chain as part of the company's sustainability and energy transition strategy.

Offshore Wind Power Partnership – China

BASF partnered with renewable energy companies to develop offshore wind power projects that will supply renewable electricity to its Zhanjiang production site, supporting the company's long-term emissions reduction and energy transition goals.

Jan vonHerff

Senior Manager, BASF Group



Jan von Herff, Senior Manager, BASF Group

Jan von Herff is Senior Manager for Trade, Industry Policy & International Networks within the Communications & Government Relations division of BASF, one of the world's largest chemical companies. In this role, he focuses on international trade policy, government relations, and industry engagement, supporting BASF's global policy strategy and relationships with government agencies, industry associations, and international partners.

Based in Germany, von Herff works on issues related to global trade, industrial policy, and regulatory frameworks affecting the chemical industry. His work includes monitoring international policy developments, coordinating BASF's participation in industry networks, and contributing to discussions on global competitiveness, supply chains, and sustainability in the chemical sector.

Before joining BASF's Communications & Government Relations team, von Herff gained experience in international business relations and policy engagement, helping strengthen BASF's connections with policymakers and industry stakeholders in Europe and internationally. Through his work, he supports BASF's efforts to advance innovation, sustainable production, and resilient industrial supply chains.

Global Trade Policy and Industrial Competitiveness:

BASF is actively engaged in international discussions on trade policy, industrial competitiveness, and regulatory frameworks affecting the global chemical industry. Through its Government Relations and Communications teams, the company works with policymakers, industry associations, and international partners to support open markets, resilient supply chains, and innovation-driven manufacturing. These efforts are particularly important as chemical producers navigate evolving trade policies, sustainability regulations, and global competition while supporting industries such as automotive, energy, agriculture, and advanced materials.

News:

[BASF battles market turmoil](#)

Indian Chemical News, February 28, 2026 — BASF indicated that its adjusted operating income for 2026 may remain flat or decline slightly as the global chemical industry faces weak demand and ongoing market uncertainty. The company said geopolitical tensions, trade policy shifts, and slower industrial production are affecting chemical markets worldwide, prompting BASF to increase cost-saving measures while continuing to invest in innovation and long-term growth initiatives.

[The week the EU's climate foundations started to shake](#)

Politico, February 16, 2026 — For months, European capitals have attacked the bloc's environmental policies, arguing onerous green rules were strangling their economies. But the EU's single biggest weapon for slowing global warming remained off-limits.

Portugal Overview



Houston and Portugal: Trade, Business Ties

Overview

The Houston-Galveston Customs District is the third busiest gateway for U.S.-Portugal trade (by value) and Portugal is Houston’s 60th largest international trading partner. From ‘16 to ‘25, trade between Houston and Portugal averaged \$783 million annually and was valued at \$830 million in ‘25. More than 870 people living in metro Houston were born in Portugal.

Houston’s Business Ties

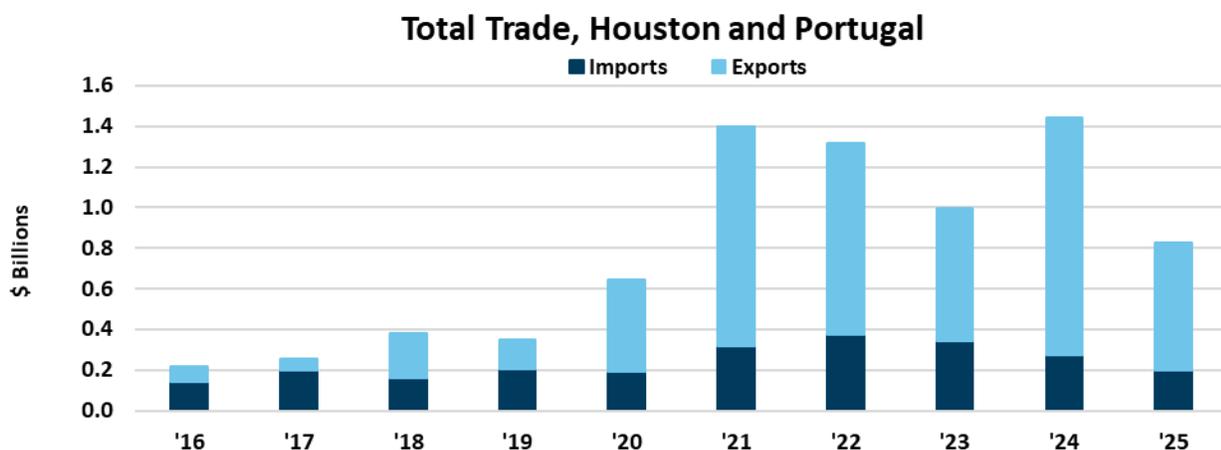
- Three Houston firms operate three subsidiary locations in Portugal, including American Bureau of Shipping (ABS), Hewlett Packard Enterprise (HPE), and Vibrantz Technologies Inc.
- Trade and cultural relationships with Portugal are facilitated in Houston through the Consulate General of Portugal and InterNations.

Air Cargo Trade

- Houston ranks as the 16th busiest gateway for U.S.-Portugal air cargo trade (by weight).
- Air cargo trade between Houston and Portugal totaled 131.0 metric tons in ‘25, a 35.0 percent decrease over ‘24, and was valued at \$8.9 million.
- In ‘25, the top three commodities by weight were Industrial Equipment and Computers, Cork and Cork Products, and Knitted or Crocheted Apparel and Accessories, accounting for 34.0 percent of the total air cargo value.

Total Trade

Houston–Portugal trade has grown significantly over the past decade, rising from \$219 million in ‘16 to a peak of \$1.4 billion in both ‘21 and ‘24. Trade declined sharply in ‘25, falling 45.8 percent from \$1.4 billion to \$830 million, largely due to a decrease in the import and export value of Mineral Fuels, Oil and Refined Products.



Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Imports from Portugal to Houston

Rank	Commodity	\$ Value, Millions		% of Total '25	% Change
		'24	'25		
1	Rubber and Rubber Products	37.0	44.1	22.3	19.0
2	Industrial Equipment and Computers	22.4	42.8	21.6	91.0
3	Articles of Iron or Steel	35.4	18.6	9.4	-47.5
4	Electrical Machinery, Equipment and Parts	30.7	15.7	8.0	-48.7
5	Furniture, Bedding, Lamps	7.3	10.2	5.2	40.2
6	Products of Stone, Plaster, Cement, Asbestos, Mica	8.9	9.4	4.8	5.3
7	Paper and Paperboard Articles	9.6	9.2	4.7	-4.1
8	Iron and Steel	15.2	7.5	3.8	-50.8
9	Ceramic Products	5.0	5.8	2.9	14.4
10	Wadding, Felt, Yarn, Twine, Ropes	4.8	4.3	2.2	-9.0
Total Top 10 Commodities		176.2	167.5	84.8	-5.0
All Other Commodities		97.5	30.0	15.2	-69.2
TOTAL ALL COMMODITIES		273.8	197.5	100.0	-27.9

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Exports from Houston to Portugal

Rank	Commodity	\$ Value, Millions		% of Total '25	% Change
		'24	'25		
1	Mineral Fuels, Oil and Refined Products	1,047.0	476.6	75.4	-54.5
2	Organic Chemicals	40.4	72.0	11.4	78.1
3	Plastics and Plastic Products	44.0	42.5	6.7	-3.5
4	Oil Grain, Seed, Fruit, Plant Seeds	0.4	14.8	2.3	3,874.7
5	Industrial Equipment and Computers	4.4	4.8	0.8	8.4
6	Inorganic Chemicals, Rare Earths, Precious Metals	10.8	4.4	0.7	-59.4
7	Aircraft, Spacecraft and Parts	6.0	3.6	0.6	-39.3
8	Cotton Woven Fabrics	4.7	3.5	0.6	-25.3
9	Motor Vehicles and Parts	0.5	2.0	0.3	307.1
10	Miscellaneous Chemical Products	1.0	1.2	0.2	15.7
Total Top 10 Commodities		1,159.3	625.4	98.9	-46.1
All Other Commodities		6.5	6.8	1.1	5.3
TOTAL ALL COMMODITIES		1,165.8	632.2	100.0	-45.8

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data



Wednesday, March 18: Lisbon

- | | |
|--------------------------|--|
| 8:45 am | Meet in the Hotel Lobby |
| 9:00 am | Depart for FPF Bilateral Sports Investment Summit - Portugal |
| 9:00 am – 9:30 am | Transit |
| 9:30 am – 1:15 pm | FPF Bilateral Sports Investment Summit - Portugal
<u>Location:</u> Cidade do Futebol - Avenida das Seleções, 1495-433 Cruz Quebrada - Dafundo, Oeiras |
| 1:15 pm – 1:45 pm | Transit |
| 1:45 pm – 2:15 pm | Visit Town Hall Square
<u>Location:</u> Praça do Município, 1149-014, Lisboa |
| 2:15 pm | Meet at Lisbon City Hall
<u>Location:</u> Lisbon City Hall, Paços o Concelho, Praça do Municipio |
| 2:30 pm – 3:30 pm | Government Meeting with Hon. Diogo Moura, City Councilor, Municipality of Lisbon
<u>Location:</u> Lisbon City Hall, Paços o Concelho, Praça do Municipio
<u>Note:</u> <i>Please bring a valid photo ID.</i> |
| 3:30 pm – 4:00 pm | Transit |
| 4:30 pm – 5:30 pm | Meeting with EDP Renewables
<u>Location:</u> EDP - Avenida 24 de julho, 12 1249-300 Lisboa |
| 5:30 pm – 6:00 pm | Transit |
| 6:00 pm | Arrive at the Hotel |
| 6:30 pm | Meet in the Lobby and Depart for 'World Cup – Team Houston' Dinner |
| 7:00 pm – 9:30 pm | 'World Cup – Team Houston' Dinner
<u>Location:</u> Restaurante Via Graça - R. Damasceno Monteiro 9 b, 1170-108 Lisboa |



9:30 pm

Transit

10:00 pm

Arrive at the Marriott Lisbon

Location: Marriott Lisbon - Av. dos Combatentes 45, 1600-042 Lisboa



Meeting Agenda

Portuguese Football Federation Meeting Agenda

Wednesday, March 18 | 9:30 am – 1:15 pm

Cidade do Futebol - Avenida das Seleções, 1495-433 Cruz Quebrada - Dafundo, Oeiras

9:30 am – 10:00 am	Networking and Coffee
10:00 am – 10:15 am	Welcome Remarks <i>Pedro Proença, President, FPF</i>
10:15 am – 10:20 am	AMCHAM Portugal Overview <i>António Martins da Costa, President, American Chamber of Commerce</i>
10:20 am – 10:25 am	Harris County Overview <i>The Honorable Lina Hidalgo, Harris County Executive</i>
10:25 am – 10:30 am	Sports in Houston <i>Ryan Walsh, CEO, Harris County-Houston Sports Authority</i>
10:30 am – 10:35 am	World Cup in Houston Overview <i>Chris Canetti, President, FIFA World Cup 26 Houston™ Host City Committee</i>
10:35 am – 10:40 am	Business Environment in Houston <i>John Cypher, VP, International Investment and Trade, Greater Houston Partnership</i>
10:40 am – 10:45 am	Quality of Life in Houston <i>Jorge Franz, SVP, Tourism and Industry, Houston First</i>
10:45 am – 10:50 am	Energy & Power <i>Odell Winn II, Director of Economic Development, CenterPoint Energy</i>
10:50 am – 10:55 am	Logistics <i>Roland Garcia, Port Commissioner, Port Houston</i>



Houstonfirst



10:55 am – 11:00 am

Success Stories

*Bjorn Thomson, Executive Director, Genuine Cup
Paula Berg, Vice President of Brand, Culture, and Creative, HPE*

11:00 am – 11:30 am

Portuguese Fan Activities

Estela Lucas, Intelligence and Fan Experience Director, FPF

11:30 am – 12:00 pm

Commercial Activities and Marketing Campaign

João Medeiros Cardoso, Chief Marketing & Commercial Officer, FPF

12:00 pm – 12:20 pm

FIFA World Cup 2026 Protocol Activities

Teresa Romão, Protocol and Institutional Relations Director, FPF

12:20 pm – 12:40 pm

Closing Remarks

Roberto Martinez, National Team Coach, FPF

12:40 pm – 1:25 pm

Cocktail in the Foyer

1:30 pm

Depart



Houstonfirst

ANA GATTINI

Curriculum Vitae

Personal Data

Contacts:

Mobile: +351 91 684 685 1
Email: ana.gattini@gmail.com

Address:

Rua da República Peruana, 9 – 5D, 1500-550, Lisbon, Portugal

Nationality: Portuguese

PROFESSIONAL EXPERIENCE

1) JULY 2024 – PRESENT

Director of the Project Evaluation Department at Turismo de Portugal, IP

2) APRIL 2024 – JULY 2024

Senior Specialist at the Operational Programme *People 2030*

3) MARCH 2022 – APRIL 2024

Chief of Staff to His Excellency the Minister of Economy and Maritime Affairs of the XXIII Constitutional Government of the Portuguese Republic

4) SEPTEMBER 2021 – MARCH 2022

Chief of Staff to the President of the “National Monitoring Commission of the Recovery and Resilience Plan (RRP)”

5) JANUARY 2020 – AUGUST 2021

Counsellor for “Justice and Home Affairs (JHA)” at the Permanent Representation of Portugal to the European Union (REPER), in Brussels

6) OCTOBER 2017 – DECEMBER 2019

Advisor to His Excellency the Minister of Internal Administration of the XXI and XXII Constitutional Governments of the Portuguese Republic

7) JUNE 2016 – OCTOBER 2017

Advisor to His Excellency the Deputy Minister of the XXI Constitutional Government of the Portuguese Republic

8) FEBRUARY 2015 – JUNE 2016

Technical Secretary with responsibilities as Legal and Technical Support Manager of the “Human Capital Operational Programme” (POCH) of *Portugal 2020*, including leadership and coordination of technical functions within the scope of the ESF

ANA GATTINI

Curriculum Vitae

9) MARCH 2012 – JANUARY 2015

Technical Secretary at the “Technical Secretariat for Equality” of the “Commission for Citizenship and Gender Equality” (CIG)

10) DECEMBER 2011 – FEBRUARY 2012

Investment Management Coordinator at Turismo de Portugal, IP

11) JUNE 2010 – DECEMBER 2011

Coordinator responsible for the “Technical Support Structure of the Tourism 2015 Cluster”

12) FEBRUARY 2010 – MAY 2010

Director of Legal Services

13) AUGUST 2008 – JANUARY 2010

Senior Specialist at the Agency for Administrative Modernisation (AMA, IP), acting as an Intermediate Body for the corresponding Operational Programme

14) MAY 2003 – AUGUST 2008

Senior Specialist at the Operational Programme for the Knowledge Society (POSC)

15) SEPTEMBER 2000 – MAY 2003

Senior Specialist at the Technical Support Structure for Investment Management of the State Reform (EAGIRE-AP)

16) MAY 1998 – SEPTEMBER 2000

Senior Specialist at the Cross-Border Operational Programme INTERREG – Energy Networks, at the Directorate-General for Regional Development (DGDR)

17) JANUARY 1998 – MAY 1998

Internship as Senior Specialist at the Health Operational Programme

18) 1995 – 1998

Professional legal internship (law practice)

Lisbon, 10 March 2026

Pedro Proença

Vice President, Portuguese Football Federation (FPF)



Pedro Proença – Vice President, Portuguese Football Federation (FPF)

Pedro Proença is Vice President of the Portuguese Football Federation (FPF) and President of Liga Portugal, the governing body responsible for organizing Portugal's top professional football competitions. Before transitioning into football administration, Proença had an accomplished career as an international referee, officiating major matches in European and global competitions. He served as a FIFA referee from 2003 to 2014 and became one of the most respected officials in international football. In 2012, he refereed both the UEFA Champions League Final 2012 and the UEFA Euro 2012 Final, becoming the first referee to officiate both finals in the same year. Following his refereeing career, Proença moved into football governance, where he has focused on strengthening professional league management, promoting innovation and transparency in football administration, and expanding the international profile of Portuguese football.

Football Leadership and Governance:

Following his career as an international referee, Pedro Proença transitioned into football administration and leadership roles within Portugal's professional football structure. He currently serves as President of Liga Portugal, the governing body responsible for organizing Portugal's top professional leagues and representing clubs at the national and international level. In this role, Proença has focused on strengthening league governance, promoting financial sustainability among clubs, and increasing the international visibility of Portuguese football. As Vice President of the Portuguese Football Federation (FPF), he contributes to broader strategic initiatives related to national team development, international partnerships, and the global promotion of Portuguese football.

News:

[Pedro Proença: FC Porto are a benchmark in Portugal and abroad](#)

OneFootball, March 1, 2026 — FC Porto once again saw its youth development in men's football recognized as a center of excellence, having obtained the five-star certification for the 2024/25 season. The distinction was awarded at a ceremony held at the Vila do Conde Municipal Theater, which honored a total of 258 training entities from AF Porto.

[Pedro Proença elected in Portugal](#)

UEFA, February 15, 2025 — Pedro Proença has been elected as the new Portuguese Football Federation (FPF) president for a four-year term. Proença, 54, is a former referee who in 2012 became the first referee to officiate the finals of both the UEFA Champions League and UEFA EURO in the same year. He was elected president of Liga Portugal (the Portuguese Professional Football League) in 2015, also serving as president of the European Leagues.

Roberto Martínez

Head Coach of Portugal



Roberto Martínez, Head Coach of Portugal

Roberto Martínez serves as the Head Coach of the Portugal National Football Team, a position he has held since January 2023. A highly regarded international football manager, Martínez was appointed to lead Portugal following a long tenure with Belgium, where he guided the team through multiple major tournaments and achieved a third-place finish at the 2018 FIFA World Cup.

In his current role, Martínez is responsible for overseeing Portugal's national team strategy, player development, and preparation for top-level international competition through the 2026 cycle.

More about Roberto Martínez:

Born on July 13, 1973, in Balaguer, Spain, Roberto Martínez began his career as a professional football player before transitioning into management. He established himself as a respected coach in English football, managing clubs including Swansea City, Wigan Athletic, and Everton.

Martínez served as Head Coach of the Belgium National Team from 2016 to 2022, also holding responsibilities as technical director. During this period, Belgium consistently ranked among the world's top national teams, highlighted by a third-place finish at the 2018 World Cup.

Following Belgium's exit from the 2022 World Cup, Martínez stepped down and was later appointed Portugal's head coach on January 9, 2023. His leadership is now focused on maintaining Portugal's global competitiveness and guiding the national team through upcoming European and World Cup competitions.

Sources: Roberto Martínez — Wikipedia (en.wikipedia.org/wiki/Roberto_Mart%C3%ADnez) Portuguese Football Federation announcement of appointment (January 2023)

News:

[Portugal Coach Hails Colombia with 'Utmost Respect' Ahead of the 2026 World Cup](#)

Co1ombia (December 6, 2025) Robert Martínez, head coach of Portugal's national team, expressed deep respect for the Colombian national team after it was announced that both teams will share Group K in the 2026 World Cup group stage.

[Portugal vs Armenia: What Martínez Said About the Line-up, Ronaldo, and the Final 2026 World Cup Qualifier](#)

Sportaran (November 15, 2025) On the eve of the final 2026 World Cup qualifying match against Armenia, Portugal head coach Roberto Martínez and midfielder Bruno Fernandes spoke at a press conference in Porto. The match at Dragão will take place on November 16 and will be the last fixture of the qualifying cycle.

[Roberto Martínez: "No team has ever arrived at a major competition already labeled as a winner."](#)

SAPO (February 14, 2026) The national coach assures he has the "incredible commitment" of all Portuguese players for the 2026 World Cup.



João Medeiros Cardoso, Chief Marketing & Commercial Officer, Federação Portuguesa de Futebol (Portuguese Football Federation)

João Medeiros Cardoso serves as the Chief Marketing & Commercial Officer at the Federação Portuguesa de Futebol (FPF). In this strategic leadership role, he oversees the federation's marketing and commercial partnerships, including sponsorship development, brand strategy, and broader business engagement with international football stakeholders.

His work supports the FPF's efforts to expand its global visibility, strengthen commercial growth, and enhance Portugal's position within the international sports and events landscape.

More about João Medeiros Cardoso:

Cardoso holds a degree in Management and a Master's in Marketing from ISCTE – Instituto Universitário de Lisboa. He brings extensive experience across both corporate marketing and professional sports leadership, having held senior roles with Central de Cervejas (Heineken Group) and within Liga Portugal.

At the Portuguese Football Federation, he leads initiatives focused on commercial strategy, partnership development, and long-term brand value, contributing to the federation's continued growth and international reach.

News:

João Medeiros Cardoso: "The Summit aims for a deep reflection on the industry" Portugal Football Summit

From October 8 to 11, 2025, the Portuguese Football Federation (FPF) will host the first Portugal Football Summit at the City of Football. The event will bring together leaders from football and related industries to discuss the future of the sport.

"This is a summit designed to encourage deep reflection on the industry," said João Medeiros Cardoso, FPF Director of Marketing and New Business. With over 200 speakers and 100 panels, the Summit will address innovation, technology, sustainability, inclusion, and fan engagement, with UEFA as a key stakeholder.

Source: FPF, July 23, 2025

<https://www.fpf.pt/pt/News/Todas-as-noticias/Noticia/news/52302>



o

Diogo Moura
Councillor of Lisbon City Council

- Degree in Applied Communication, Marketing, Public Relations and Advertising from Lusófona University
- Specialisation Course in Leadership and Change from the London School of Economics and Political Science
- Councillor of Lisbon City Council for Economy and Innovation, Relationship with Parishes, Participatory Budgeting, Regional Houses and Toponymy (January – November 2025)
- Councillor of Lisbon City Council for Culture, Economy and Innovation, Relationship with Parishes, Participatory Budgeting, Regional Houses and Electoral Process (November 2021 – May 2024)
- Councillor of Lisbon City Council for Education (November 2021 – December 2022)
- Vice-President of CDS-PP since April 2022
- Communication consultant, he worked at the INATEL Foundation, where he began his career as an advisor to the Board of Directors in the areas of Culture, Communication and Marketing and was responsible for external relations at the Teatro da Trindade theatre, becoming a cultural manager in 2015. Between May and December 2024, he served as advisor to the president.
- He began his political career in local government in 2001, in the then parish of Encarnação, and between 2009 and 2021 he was a member of the Lisbon Municipal Assembly and leader of the parliamentary group.
- Between 2002 and 2009, he held several positions in the municipality of Lisbon, namely as an advisor in the areas of Public Space, Culture, Social Action, Sport and Traffic, among others.
- In recent years, he has maintained a regular presence in the media, writing and commenting on various issues affecting Lisbon.

- He is also president of AMEC - Associação Música, Educação e Cultura (Lisbon Metropolitan Orchestra); secretary of the General Assembly of LISPOLIS - Lisbon Technology Hub; secretary of the General Assembly of MARL - Mercado Abastecedor da Região de Lisboa, S.A; president of the General Assembly of CACCL - Lisbon Consumer Conflict Arbitration Centre.

- President of PORPAV - Portuguese Pavement Association; President and Vice-President of Artemrede; co-president of the Culture Committee of the Union of Local Cities; member of the Board of Trustees of the Júlio Pomar Foundation; member of the Board of Patrons of the Arpad Szenes-Vieira da Silva Foundation; member of the Advisory and Ethics Council of APCE - Portuguese Association of Corporate Communication and member of the Strategic Council of Futurália.

Hon. Diogo Moura

City Councilor, Municipality of Lisbon



Hon. Diogo Moura, City Councilor, Municipality of Lisbon

Hon. Diogo Moura serves as a City Councilor on the Lisbon City Council, part of the municipality's executive leadership for the 2025–2029 term. In this role, he supports Lisbon's strategic priorities through oversight of key municipal portfolios that contribute to the city's economic development, cultural vitality, and international engagement.

Councilor Moura currently holds delegated responsibilities for several major areas, including Economy and Tourism, Culture, Relations with Parish Councils, and Toponymy (urban place-naming and identity). His work helps advance Lisbon's long-term competitiveness, quality of life, and partnerships across sectors.

More about Hon. Diego Moura:

As a member of Lisbon's executive municipal government, Hon. Diogo Moura works alongside the Mayor and fellow councilors to guide policy and initiatives central to the city's growth and governance. Lisbon has positioned itself as one of Europe's most dynamic urban economies, with increasing focus on sustainable development, tourism, infrastructure modernization, and global collaboration.

Moura brings both professional expertise and long-standing civic involvement to his role. He holds a degree in Applied Communication, Marketing, Public Relations and Advertising from Universidade Lusófona and completed a specialization in Leadership and Change at the London School of Economics and Political Science.

Prior to his current appointment, he served in earlier municipal leadership roles with responsibilities including Education, Participatory Budgeting, and Regional Houses. He has also held senior political leadership positions, including serving as Vice-President of the CDS – People's Party (CDS-PP) since April 2022. Councilor Moura's portfolio and experience make him a relevant contact for delegations seeking to better understand Lisbon's economic development strategy, tourism growth, cultural initiatives, and opportunities for international partnership.

Sources: City of Lisbon – Official Executive Profile: Diogo Moura (Lisboa.pt)

News:

[Calls for banning alcohol consumption in public in Lisbon](#)

The Portugal News (Jan 21, 2026) Councillor Diogo Moura, responsible for Economy and Culture, emphasized that a municipal ban on public alcohol consumption would be part of a broader regulatory approach rather than an isolated measure. He highlighted the need for complementary regulations on opening hours and noise to support quality of life in key areas of the city.

[Eight new Shops with History of the city](#)

Facebook (February 16, 2026) here are eight new Shops with History of the city of #Lisbon. Spaces where tradition and modernity come together, bringing more culture and diversity to Lisbon trade.

[Carnival of the students](#)

Facebook (February 15, 2026) I participated in the Carnival of the students of @escolachapito, artistic and educational institution of our city, linked mainly to theater, contemporary circus and training in the performing arts, which the @camara_municipal_lisbon recognizes and supports.

ANA GATTINI

Curriculum Vitae

Personal Data

Contacts:

Mobile: +351 91 684 685 1
Email: ana.gattini@gmail.com

Address:

Rua da República Peruana, 9 – 5D, 1500-550, Lisbon, Portugal

Nationality: Portuguese

PROFESSIONAL EXPERIENCE

1) JULY 2024 – PRESENT

Director of the Project Evaluation Department at Turismo de Portugal, IP

2) APRIL 2024 – JULY 2024

Senior Specialist at the Operational Programme *People 2030*

3) MARCH 2022 – APRIL 2024

Chief of Staff to His Excellency the Minister of Economy and Maritime Affairs of the XXIII Constitutional Government of the Portuguese Republic

4) SEPTEMBER 2021 – MARCH 2022

Chief of Staff to the President of the “National Monitoring Commission of the Recovery and Resilience Plan (RRP)”

5) JANUARY 2020 – AUGUST 2021

Counsellor for “Justice and Home Affairs (JHA)” at the Permanent Representation of Portugal to the European Union (REPER), in Brussels

6) OCTOBER 2017 – DECEMBER 2019

Advisor to His Excellency the Minister of Internal Administration of the XXI and XXII Constitutional Governments of the Portuguese Republic

7) JUNE 2016 – OCTOBER 2017

Advisor to His Excellency the Deputy Minister of the XXI Constitutional Government of the Portuguese Republic

8) FEBRUARY 2015 – JUNE 2016

Technical Secretary with responsibilities as Legal and Technical Support Manager of the “Human Capital Operational Programme” (POCH) of *Portugal 2020*, including leadership and coordination of technical functions within the scope of the ESF

ANA GATTINI

Curriculum Vitae

9) MARCH 2012 – JANUARY 2015

Technical Secretary at the “Technical Secretariat for Equality” of the “Commission for Citizenship and Gender Equality” (CIG)

10) DECEMBER 2011 – FEBRUARY 2012

Investment Management Coordinator at Turismo de Portugal, IP

11) JUNE 2010 – DECEMBER 2011

Coordinator responsible for the “Technical Support Structure of the Tourism 2015 Cluster”

12) FEBRUARY 2010 – MAY 2010

Director of Legal Services

13) AUGUST 2008 – JANUARY 2010

Senior Specialist at the Agency for Administrative Modernisation (AMA, IP), acting as an Intermediate Body for the corresponding Operational Programme

14) MAY 2003 – AUGUST 2008

Senior Specialist at the Operational Programme for the Knowledge Society (POSC)

15) SEPTEMBER 2000 – MAY 2003

Senior Specialist at the Technical Support Structure for Investment Management of the State Reform (EAGIRE-AP)

16) MAY 1998 – SEPTEMBER 2000

Senior Specialist at the Cross-Border Operational Programme INTERREG – Energy Networks, at the Directorate-General for Regional Development (DGDR)

17) JANUARY 1998 – MAY 1998

Internship as Senior Specialist at the Health Operational Programme

18) 1995 – 1998

Professional legal internship (law practice)

Lisbon, 10 March 2026

Contact Info:

Corporation HQ:
Avenida 24 de Julho
12, 1249-300 Lisbon,
Portugal

Quick Facts:

- Headquarters: Portugal
- Type of Company: Public
- Employees: 12,000 globally
- Year of Founding: 1976
- Revenue (estimated): \$18-22 billion USD

NAICS Code Equivalent: 221122 — Electric Power Distribution



Management Team:

- **Miguel Stilwell d'Andrade** — Chairman of the Executive Board of Directors (CEO)
- **Rui Teixeira** — Member of the Executive Board of Directors (CFO)
- **Ana Paula Marques** — Member of the Executive Board of Directors
- **Vera Pinto Pereira** — Member of the Executive Board of Directors
- **Pedro Vasconcelos** — Member of the Executive Board of Directors

EDP is led by a five-member Executive Board of Directors, appointed by shareholders, which oversees the company's strategic direction and day-to-day management across its global operations.

Key Focus Areas

- **Energy Transition Leadership:** EDP is focused on supporting the global energy transition, drawing on its experience across electricity generation, transport, distribution, and trading to advance decarbonization efforts.
- **Renewable Energy Development:** A central priority for EDP is expanding renewable energy capacity, including wind, solar, and hydro, as part of its long-term sustainability strategy.
- **Integrated Energy Solutions:** The company operates across the full energy value chain and provides integrated energy and network-related solutions for customers and partners.
- **Global Operational Footprint:** EDP maintains an international presence that supports investment and collaboration across multiple energy markets.
- **Strategic Growth and Innovation:** EDP continues to pursue innovation and strategic growth initiatives aimed at strengthening its capabilities in evolving energy technologies and systems.

News:

[Portugal's EDP to invest \\$14 billion through 2028 but earnings targets disappoint](#)
November 6, 2025

LISBON/LONDON Nov 6 (Reuters) - EDP announced plans to invest €12 billion (\$14 billion) between 2026 and 2028, largely focused on expanding renewable capacity, with emphasis on U.S. growth.

About EDP:

EDP is a global energy company headquartered in Portugal with more than four decades of experience in the electricity sector. The company is active across the full power value chain, including generation, transmission, distribution, and energy trading. In recent years, EDP has increasingly focused on expanding renewable energy through wind, solar, and hydro resources, supporting the broader transition toward lower-carbon energy systems and long-term decarbonization efforts worldwide.

<https://edp.com/en/about-us>



António Martins da Costa — Senior Adviser, EDP; President, AmCham Portugal

He currently serves as a Senior Adviser to EDP's Executive Board and is a key relationship contact through his leadership at AmCham Portugal.

- Senior Adviser to the Executive Board, EDP
- Member of EDP's Executive Board (2006–2021) CEO and Vice-Chairman, EDP Brasil (2003–2007)
- Chairman and CEO, EDP Renewables North America (USA) (2007–2009)
- Board Member, EDP Renewables (2008–2011)
- President, American Chamber of Commerce in Portugal (AmCham Portugal)

Key Operating Metrics (2025):

EDP reported approximately **32.7 GW of installed generation capacity** and **64.2 TWh of total electricity generation** in 2025.

EDP maintains a significant operational footprint in North America, including:

- **6.6 GW** of onshore wind capacity
- **2.7 GW** of utility-scale solar capacity
- **500 MW** of storage capacity

In 2025, EDP increased installed capacity across several renewable categories, including utility-scale solar and storage, reflecting continued expansion of its clean energy portfolio.

EDP also reported multiple renewable and storage transactions in the United States during 2025, including new solar and storage awards and large-scale portfolio agreements, underscoring continued investment momentum in the U.S. market.

Source: EDP Investor Relations, *Operating Data Preview 2025* (Lisbon, Jan. 22, 2026)

Miguel Stilwell d'Andrade

Chairman of the Executive Board of Directors (CEO), EDP



Miguel Stilwell d'Andrade, Chair of the Executive Board of Directors (CEO)

Miguel Stilwell d'Andrade is Chief Executive Officer of EDP, a global leader in renewable energy, electricity networks, and client energy solutions, with operations across Europe, North America, Latin America, and Asia-Pacific. More than 85 percent of the energy produced by EDP comes from renewable sources, and the company has committed to becoming fully green by 2030. Miguel brings more than 20 years of experience in the energy sector. He began his career in investment banking and joined EDP in 2000. Since then, he has played a key leadership role in major transactions and strategic investments that laid the foundation for EDP Renewables. He has served as CEO of EDP Spain, CEO of EDP's supply business in Portugal, and Board Member of EDP Distribution. After serving as Chief Financial Officer of EDP, he was appointed CEO of both EDP and EDP Renewables in January 2021. Miguel holds an MBA from the MIT Sloan School of Management and earned a Master of Engineering (M.Eng.) in Mechanical Engineering from the University of Strathclyde in Scotland, United Kingdom.

More about Miguel Stilwell d'Andrade:

Miguel Stilwell d'Andrade is recognized within the European energy sector for his focus on long-term value creation and disciplined capital allocation during a period of significant transformation in global energy markets. Since assuming leadership of EDP, he has guided the company through evolving regulatory environments, supply chain challenges, and shifting geopolitical dynamics affecting energy security.

He has emphasized the importance of stable policy frameworks, infrastructure investment, and cross-border collaboration to accelerate the energy transition. Through his engagement in international business and climate leadership forums, he contributes to broader discussions on energy security, competitiveness, and sustainable economic growth.

News:

Miguel Stilwell d'Andrade: EDP plans €2.5 billion investment in Portugal

EDP announced plans to invest approximately €2.5 billion in Portugal between 2026 and 2028, with around €1.7 billion earmarked for electricity networks, as part of its broader strategic growth plan and favorable fiscal conditions.

“We plan to invest around €2.5 billion in Portugal, of which €1.7 billion will be in networks,” said Miguel Stilwell d'Andrade, CEO of EDP, highlighting the positive investment environment and potential for wider economic impact across the country.

Source: The Portugal News (November 7, 2025)

<https://www.theportugalnews.com/news/2025-11-07/edp-plans-to-invest-25-billion-in-portugal/913548>



Meeting EDP and Team Houston

EDP Participants



Miguel Stilwell d'Andrade

CEO of EDP Group

Miguel Stilwell d'Andrade is the Chief Executive Officer of EDP, a global energy company headquartered in Portugal with operations across Europe, North America, South America, and Asia Pacific.

With more than 20 years of experience in the energy sector, Miguel became CEO of both EDP and EDP Renewables in January 2021, after previously serving as the Group's Chief Financial Officer. He has also held several senior leadership roles within the organization, including CEO of EDP Spain, and served on the Boards of EDP Networks and EDP Client Solutions. Throughout his career at EDP, Miguel has led major strategic transactions that have shaped the company's growth and international footprint. These include the IPOs of EDP Energias do Brasil and EDP Renewables, the acquisition of Horizon Wind Energy in the United States, as well as the acquisitions of Sunseap in Asia and Kronos in Germany.



Sandhya Ganapathy

CEO of EDP Renewables North America

Sandhya Ganapathy is the Chief Executive Officer of EDP Renewables North America (EDPR NA), a member of the Management Team of EDP Renewables (EDPR) and Leadership Team of EDP.

Additionally, Sandhya holds several other Board memberships, including but not limited to American Council on Renewable Energy (ACORE), American Clean Power, and also Ocean Winds (OW) Board of Directors.

Sandhya joined EDPR in 2012 as Head of Investments and M&A North America. From 2017 to her CEO appointment in early 2022, she served as Global Head of Investments and M&A, responsible for M&A, investment, capital allocation decisions, and asset rotation for EDPR across all of its geographies.

Prior to joining EDPR, Sandhya worked as an investment banker for more than a decade with regional and global banks across multiple geographies. She holds a Master's Degree in Business Administration from Carnegie Mellon and is a Chartered Accountant from India.



Mónica Gameiro

Head of the CEO Office & Corporate Affairs and Chief of Staff to the CEO at EDP

Mónica Gameiro is the Head of the CEO Office & Corporate Affairs and Chief of Staff to the CEO at EDP, where she leads strategic coordination, corporate positioning, and executive decision support across the group. With nearly 20 years of experience, from Deloitte to senior roles in Tax, M&A, and corporate development at EDP, she brings deep expertise in international transactions, strategy, and cross-cultural leadership. Mónica holds a degree in Economics from Nova SBE in Lisbon and Universidad Carlos III in Madrid.



Thursday, March 19: Lisbon

- 5:30 am** **Meet in the Hotel Lobby**
Note: *Please check out of the hotel and bring your luggage with you, as we will not be returning.*
- 6:00 am** **Depart for Humberto Delgado Airport (LIS)**
- 6:00 am – 6:30 am** **Transit**
- 6:30 am** **Arrive at Humberto Delgado Airport (LIS)**
- 8:40 am – 12:50 pm** **Depart Humberto Delgado Airport (LIS) to Amsterdam Airport Schiphol (AMS)**
Flight TP 668
Travel Time: 3hr 10min
Location: Alameda das Comunidades Portuguesas, 1700-111 Lisboa, Portugal

Netherlands Overview



Houston and Netherlands: Trade, Business Ties

Overview

The Houston-Galveston Customs District is the number one busiest gateway for U.S.-Netherlands trade (by value) and the Netherlands is Houston’s largest international trading partner. Houston-Netherlands trade averaged \$17.0 billion per year over the last decade and was valued at \$32.7 billion in ‘25. Almost 1,800 people in metro Houston were born in the Netherlands.

Houston’s Business Ties

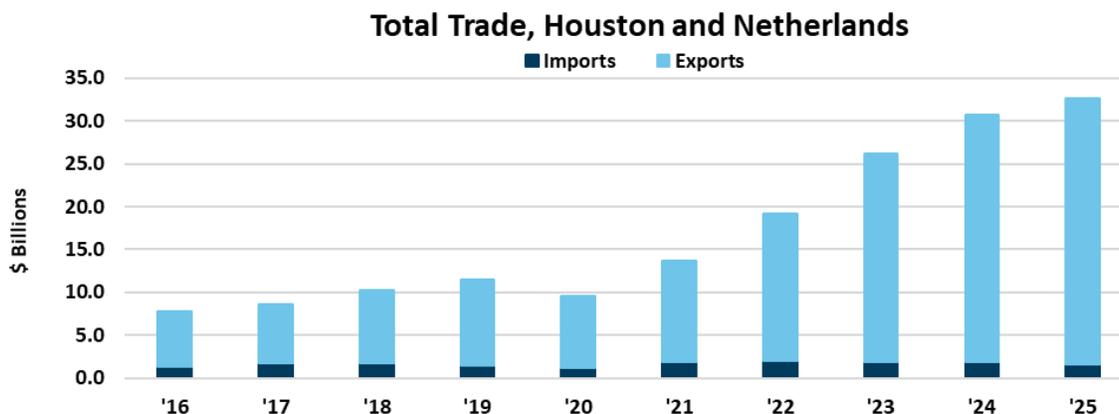
- Thirty-one Houston firms operate 55 subsidiary locations in the Netherlands, including Team, Inc., LyondellBasell Industries NV, National Oilwell Varco, Inc. (NOV), Crane Worldwide Logistics LLC, and Bristow Group Inc.
- Forty-one Dutch firms operate 72 subsidiaries in the Houston area. The Netherlands ranks seventh in number of foreign-owned establishments, with manufacturing being the leading industry, accounting for 30.6 percent of these businesses. Companies include Eriks NV, Akzo Nobel NV, Fugro NV, Nouryon, and Tommy Hilfiger BV.
- Trade and cultural relationships with the Netherlands are facilitated in Houston through the Honorary Consul of the Netherlands, the Netherlands Business Support Office (NBSO-Texas), and Holland Club Houston.
- Two airlines, KLM and United Airlines, offer an average of 14 weekly nonstop passenger flights from Houston to Amsterdam, Netherlands.
- Of Houston’s 18 foreign-owned banks, one is from the Netherlands—ING Bank N.V.

Air Cargo Trade

- Houston ranks as the 12th busiest gateway for U.S.-Netherlands air cargo trade (by weight).
- Air cargo trade between Houston and the Netherlands totaled 7,134.7 metric tons in ‘25, a 6.7 percent decrease over ‘24, and was valued at \$997.9 million.
- In ‘25, the top three commodities by weight were Electrical Machinery, Equipment and Parts; Industrial Equipment and Computers; and Plastics and Plastic Products, accounting for 71.8 percent of total air cargo trade.

Total Trade

Houston–Netherlands trade has more than quadrupled over the past decade, rising from \$7.8 billion in ‘16 to \$32.7 billion in ‘25. Trade between Houston and the Netherlands grew 6.3 percent year-over-year, increasing from \$30.7 billion in ‘24 to \$32.7 billion in ‘25. This growth was driven primarily by a 5.2 percent increase in exports of mineral fuels, oil, and refined products, which rose from \$25.4 billion to \$26.7 billion.



Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Imports from Netherlands to Houston

Rank	Commodity	\$ Value, Millions		% of Total	
		'24	'25	'25	% Change
1	Industrial Equipment and Computers	400.7	422.6	26.2	5.5
2	Organic Chemicals	379.9	238.2	14.8	-37.3
3	Electrical Machinery, Equipment and Parts	143.5	187.7	11.6	30.7
4	Mineral Fuels, Oil and Refined Products	183.9	117.5	7.3	-36.1
5	Miscellaneous Chemical Products	99.0	99.7	6.2	0.8
6	Beverages, Spirits, and Vinegar	129.8	86.2	5.3	-33.6
7	Miscellaneous Industrial Components, Equipment and Parts	91.5	74.1	4.6	-19.1
8	Optic, Photographic, Measuring, Medical Instruments	67.9	60.3	3.7	-11.2
9	Paper and Paperboard Articles	24.1	55.3	3.4	129.3
10	Plastics and Plastic Products	50.4	41.1	2.5	-18.4
Total Top 10 Commodities		1,570.7	1,382.7	85.6	-12.0
All Other Commodities		329.8	232.1	14.4	-29.6
TOTAL ALL COMMODITIES		1,900.5	1,614.8	100.0	-15.0

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data

Exports from Houston to Netherlands

Rank	Commodity	\$ Value, Millions		% of Total	
		'24	'25	'25	% Change
1	Mineral Fuels, Oil and Refined Products	25,398.7	26,725.8	86.1	5.2
2	Organic Chemicals	790.8	1,083.9	3.5	37.1
3	Beverages, Spirits, and Vinegar	233.4	682.3	2.2	192.3
4	Industrial Equipment and Computers	668.3	531.2	1.7	-20.5
5	Ores, Slag and Ash	381.1	390.4	1.3	2.4
6	Electrical Machinery, Equipment and Parts	147.9	343.5	1.1	132.3
7	Optic, Photographic, Measuring, Medical Instruments	208.4	226.2	0.7	8.5
8	Miscellaneous Chemical Products	211.5	209.5	0.7	-1.0
9	Plastics and Plastic Products	173.6	176.1	0.6	1.4
10	Motor Vehicles and Parts	97.6	157.6	0.5	61.4
Total Top 10 Commodities		28,311.4	30,526.4	98.3	7.8
All Other Commodities		525.9	517.3	1.7	-1.6
TOTAL ALL COMMODITIES		28,837.3	31,043.7	100.0	7.7

Source: Partnership analysis of U.S. Census Bureau, Foreign Trade Division data



Thursday, March 19: The Hague

- 12:50 pm** **Arrival at Amsterdam Airport Schiphol (AMS)**
- 2:00 pm** **Depart for Hilton The Hague**
Location: Zeestraat 35The Hague, 2518 AANetherlands
- 2:45 pm** **Arrival at Hilton The Hague**
- 2:45 pm – 4:30 pm** **Delegate Free Time**
- 4:30 pm** **Meet in the Hotel Lobby**
- 4:45 pm** **Depart for the Residence of U.S. Ambassador Joseph Popolo**
- 4:45 pm – 5:00 pm** **Transit**
- 5:00 pm – 7:00 pm** **Reception at the Residence of U.S. Ambassador Joseph Popolo**
Address: Ambassadorial Residence, Tobias Asserlaan 4, The Hague
Note: *Please bring a valid photo ID.*
- 7:00 pm – 7:15 pm** **Depart for the Hotel**
Location: Zeestraat 35The Hague, 2518 AANetherlands
- 7:15 pm** **Arrive at Hilton The Hague**

Marcus Micheli

Deputy Chief of Mission



Marcus Micheli, Deputy Chief of Mission

Marcus Micheli serves as Deputy Chief of Mission at the U.S. Embassy in the Netherlands, where he oversees the embassy's day-to-day operations and supports the development of diplomatic, economic, and security cooperation between the United States and the Netherlands. A career member of the U.S. Foreign Service, Micheli has held a range of diplomatic assignments focused on political affairs, economic policy, and international security. His overseas postings have included positions in Europe and the Middle East, as well as leadership roles in Washington, D.C. Through his work with the State Department, he contributes to strengthening transatlantic partnerships and advancing U.S. foreign policy priorities.

Diplomatic Career:

Before serving in the Netherlands, Marcus Micheli held several senior roles within the U.S. Department of State. His assignments have included diplomatic postings at U.S. embassies and consulates overseas as well as policy roles in Washington focused on international relations and security issues. As Deputy Chief of Mission, he serves as the embassy's chief operating officer and principal advisor to the U.S. Ambassador, helping coordinate diplomatic initiatives and engagement with government, business, and civil society partners.

News:

[The honorable Marcus Micheli, Chargé d' Affaires, U.S. Embassy in The Hague, is welcomed aboard the USS Bulkeley DDG-84](#)

DVIDS, May 27, 2025 — The honorable Marcus Micheli, Chargé d' Affaires, U.S. Embassy in The Hague, left is welcomed aboard the Arleigh Burke-class guided-missile destroyer USS Bulkeley (DDG 84), by Cmdr. Arturo Trejo., Commanding Officer of the Bulkeley, right, and Cmdr. Michael Schelcher, Executive Officer, center during At-Sea Demonstration (ASD) / Formidable Shield (FS) 2025. ASD/FS 25 is the largest at-sea live-fire exercise in the European theater, hosted by U.S. 6th Fleet and executed by Naval Striking and Support Forces NATO. ASD/FS 25 is designed to enhance Allied interoperability in a joint, live-fire, Integrated Air and Missile Defense environment using NATO command and control reporting structures. (U.S. Navy photo by Mass Communication Specialist 2nd Class Jonathan Nye)



Friday, March 20: The Hague, Zeist, and Amsterdam

- | | |
|---------------------------|---|
| 8:30 am | Meet in the Hotel Lobby |
| 9:00 am | Depart for KNVB Bilateral Sports Investment Summit – Netherlands |
| 9:00 am – 10:00 am | Transit |
| 10:00 am – 2:00 pm | KNVB Bilateral Sports Investment Summit - Netherlands
<u>Location:</u> KNVB Campus, Woudenbergseweg 56-58, 3707 HX Zeist, The Netherlands |
| 2:00 pm – 3:00 pm | Transit to Meeting with Arcadis |
| 3:00 pm – 4:00 pm | Meeting with Arcadis
<u>Address:</u> Arcadis N.V. Gustav Mahlerlaan 97-103 Amsterdam, 1082MS |
| 4:00 pm – 4:30 pm | Transit |
| 4:30 pm – 6:30 pm | Arrive at the Hotel and Delegate Free Time |
| 6:30 pm | Transit |
| 7:00 pm | Closing Dinner
<u>Address:</u> Restaurant-Café In de Waag, Nieuwmarkt 4 1012 CR Amsterdam |



Meeting Agenda

Bilateral Sports and Investment Summit

Friday, March 20, 2026 | 10:00 am – 2:00 pm

Woudenbergseweg 56-58, 3707 HX Zeist, The Netherlands

- | | |
|----------------------------|--|
| 10:00 am – 10:30 am | Arrive at KNVB Campus |
| 10:30 am – 10:50 am | Opening Remarks
<i>Gijs de Jong, General Secretary, KNVB</i> |
| 10:50 am – 11:15 am | KNVB Presentation on World Cup 2026 Plans |
| 11:15 am – 11:21 am | Harris County Overview
<i>The Honorable Lina Hidalgo, Harris County Executive</i> |
| 11:21 am – 11:28 am | Sports in Houston
<i>Ryan Walsh, CEO, Harris County-Houston Sports Authority</i> |
| 11:28 am – 11:35 am | World Cup in Houston Overview
<i>Chris Canetti, President, FIFA World Cup 26 Houston™ Host City Committee</i> |
| 11:35 am – 11:41 am | Business Environment in Houston
<i>John Cypher, VP, International Investment and Trade, Greater Houston Partnership</i> |
| 11:41 am – 11:47 am | Quality of Life in Houston
<i>Jorge Franz, SVP, Tourism and Industry, Houston First</i> |
| 11:47 am – 11:53 am | Texas Overview
<i>Adriana Cruz, Executive Director, Texas Economic Development & Tourism, Office of Texas Governor Greg Abbott</i> |
| 11:53 am – 11:59 am | Energy & Power
<i>Odell Winn II, Director of Economic Development, CenterPoint Energy</i> |
| 11:59 am – 12:05 pm | Logistics
<i>Željka Momirovic, Director of Air Service Development, Houston Airports</i> |



Houstonfirst



12:05 am – 12:11pm

Success Stories

Bjorn Thomson, Executive Director, Genuine Cup

Paula Berg, Vice President of Brand, Culture, and Creative, HPE

12:11 pm – 12:25 pm

Q&A

12:25 pm – 1:00 pm

Networking and Reception

1:00 pm – 2:00 pm

Lunch and Campus Tour



Houstonfirst

Contact Info:

Woudenbergseweg
56–58
3707 HX Zeist
Netherlands



Quick Facts:

- Headquarters: Zeist, Netherlands
- Type of Company: Nonprofit
- Employees (estimated): 500-700
- Year of Founding: 1889
- Annual turnover/income: \$160-\$220M USD (estimated)

NAICS Code Equivalent: 813990 — Other Similar Organizations (Sports Governing Bodies / Associations)

Governance & Executive Leadership:

- Frank Paauw — National Chairman (President)
- Executive Board (Directie) — Responsible for strategic, financial, and operational leadership
- Supervisory Board (Raad van Commissarissen) — Provides governance oversight

The KNVB operates under a governance structure that combines elected association leadership with professional executive management and independent supervisory oversight. This structure ensures strategic direction, operational execution, and accountability across all aspects of Dutch football, including professional competitions, national teams, grassroots development, and commercial activities.

Key Operating Metrics (2024/2025 Season):

- **1.2 million KNVB members** nationwide
- **2,800 amateur football clubs**
- **68,000 teams** across all competition levels
- **2.1 million TV viewers per month** (professional football)
- **€4.1 million invested in social initiatives (approximately \$4.5 million USD)**
- **330 social programs** reaching 186,406 participants

News:

[IMG to distribute Dutch football rights internationally](#)

Broadcast Now (2026) — The Royal Dutch Football Association (KNVB) signed a long-term agreement with IMG to distribute Dutch football broadcasting rights internationally through 2030, expanding global visibility for Dutch competitions.

About KNVB:

The Royal Dutch Football Association (KNVB) is the governing body of football in the Netherlands, responsible for organizing and regulating the sport across all levels — from amateur leagues to professional competitions and national teams. Founded in 1889, the KNVB is one of the oldest football associations in the world and is a founding member of FIFA and a long-standing member of UEFA. It oversees major domestic competitions, including the Eredivisie, Eerste Divisie, and the KNVB Cup, and manages both the men's and women's national teams. With over 1.2 million members, the KNVB is the largest sports association in the Netherlands and promotes football development, innovation, inclusion, and grassroots participation.

[KNVB](#)



Frank Paauw, KNVB President

Frank Paauw has served as the national chairman (President) of the Royal Dutch Football Association (KNVB) since May 27, 2024. Football has been a consistent thread throughout his life, both personally and professionally. In addition to remaining active as a player at the amateur level, Paauw brings extensive experience in public administration and national security from a long career in senior police leadership roles.

Paauw has held responsibilities connected to football safety and major international events for more than two decades. He served as stadium commander during UEFA EURO 2000 in Rotterdam and spent 15 years as the national police portfolio holder for football. Since 2004, he has also worked as a security advisor to UEFA, building a broad international network across European football governance.

As KNVB chairman, Paauw emphasizes the federation's important social and community role, with a focus on strengthening youth football, grassroots participation, futsal, inclusive programs, and professional competition. He has highlighted the importance of ensuring football remains accessible to everyone, noting that "without grassroots sport, there is no top sport," and positioning the KNVB as an organization that connects communities across Dutch society.

Strategic Priorities:

- Strengthening grassroots and youth football development
- Expanding women's football participation and leadership
- Enhancing stadium safety and event security standards
- Growing international media and commercial partnerships
- Advancing innovation in competition formats and technology

Gijs de Jong

General Secretary, Royal Dutch Football Assoc. (KNVB)



Gijs de Jong, General Secretary, Royal Dutch Football Association (KNVB)

Gijs de Jong has served as General Secretary of the Royal Dutch Football Association (KNVB) since July 2017. In this role, he oversees the federation's international strategy and represents the KNVB in global football institutions, including FIFA and UEFA, while coordinating relationships with national football associations and international partners.

De Jong was born in Asten, Netherlands, in 1972 and holds a degree in Public Administration from Leiden University. He began his professional career as an event manager and consultant at the Amsterdam Arena before joining the KNVB in 2003 as a public affairs officer responsible for safety and security matters in Dutch football.

Over the following years, he held several senior roles within the organization. In 2010 he became manager of the KNVB Competitions Department, overseeing competitions, disciplinary matters, refereeing, security, and public affairs. In 2014 he joined the KNVB management team with responsibility for competitions, events, and communications before being appointed General Secretary in 2017. In addition to his leadership role at the KNVB, De Jong also serves internationally as a UEFA delegate and FIFA match commissioner, contributing to governance and development of the sport at the global level.

Leadership & Role in Dutch Football:

In his role as General Secretary, Gijs de Jong helps guide the operational and strategic management of the KNVB, working closely with the federation's leadership to oversee competitions, governance, and the development of football across the Netherlands. His responsibilities include supporting professional and grassroots football, coordinating major events and tournaments, and ensuring the federation's policies align with international football regulations and standards.

News:

[FFK and KNVB sign cooperation deal ahead of World Cup](#)

Deporte Awe, February 26, 2026 — Curaçao's Football Federation (FFK) has signed a cooperation agreement with the Royal Netherlands Football Association (KNVB), formalizing a relationship both sides said has grown stronger in recent months. FFK president Gilbert Martina and KNVB president Frank Paauw signed the memorandum of understanding in Curaçao on Feb. 26, closing a three-day visit by a KNVB delegation that also included secretary-general Gijs de Jong.

[Gijs de Jong: 'We aim to organise the best Unity EURO Cup ever!'](#)

UEFA.com, October 13, 2025 — The KNVB general secretary, Gijs de Jong, explains why hosting this year's Unity EURO Cup, a one-day tournament for refugees and players from their host communities organised jointly by UEFA and the UN High Commissioner for Refugees (UNHCR), was an opportunity the Netherlands did not want to miss out on.

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Quick Facts:

- Headquarters: Amsterdam, Netherlands
- Type of Company: Public
- Employees (estimated): 36,000 worldwide
- Year of Founding: 1888
- Annual turnover/income: \$4.3 billion USD



Primary NAICS Code Equivalent: 541330 —
Engineering Services

News:

[Arcadis and AtkinsRéalis win British project management contract](#)

International Railway Journal, March 4, 2026 — BRITISH infrastructure manager Network Rail has awarded a joint venture of Arcadis and AtkinsRéalis a five-year framework contract to provide programme management services for the ongoing £10.7bn Transpennine Route Upgrade (TRU) project in northern England, which includes electrification of the line from Manchester to Huddersfield, Leeds and York.

[Arcadis awarded construction phase services for New York City's first Progressive Design-Build project](#)

Arcadis, December 19, 2025 — Commissioned by the Battery Park City Authority (BPCA), the BPCR will safeguard Lower Manhattan's waterfront and surrounding communities from sea level rise, storm surge, and heavy rainfall while enhancing public spaces and access along the Hudson River. The project, valued at approximately \$1.7 billion, represents a critical investment in New York City's long-term climate resilience and infrastructure renewal.

Governance & Executive Leadership:

- Alan Brookes — Chief Executive Officer
- Virginie Duperat — Chief Financial Officer
- Stephanie Hottenhuis — President, Europe and Middle East
- Kelly Becker — President, North America
- Jim Blakey — President, Places Global Business Area
- Alan Dunne — President, Mobility Global Business Area

Major Projects or Global Presence:

Arcadis delivers large-scale infrastructure, environmental, and urban development projects worldwide. The company has supported major transportation and mobility programs, climate resilience initiatives, water infrastructure improvements, and environmental remediation projects for governments, cities, and private-sector clients. Arcadis is particularly known for its global leadership in water management, sustainable urban planning, and climate adaptation strategies, helping communities and industries build more resilient and efficient infrastructure systems.

About Arcadis:

Arcadis is a global design, engineering, and consultancy firm focused on sustainable solutions for natural and built assets. Headquartered in Amsterdam, Netherlands, the company works with governments, cities, and private-sector clients on projects related to infrastructure, water management, environmental protection, mobility, and urban development. Arcadis operates in more than 30 countries with approximately 36,000 employees worldwide and supports clients across the full lifecycle of projects, from planning and design to implementation and asset management.

[Arcadis](#)



Alan Brookes, Chief Executive Officer and Chairman of the Executive Board

Alan Brookes was born in Chester in the United Kingdom and now lives in Warrington. He is married to Tracy and has four children. Brookes was appointed Chief Executive Officer of Arcadis in May 2023 and leads the company with a focus on building a more sustainable future. Under his leadership, Arcadis has strengthened its role in addressing climate change, advancing the clean energy transition, and developing resilient and livable cities. Today he leads more than 36,000 employees across over 30 countries. Brookes began his career as a surveyor and later led the chartered surveying firm Povall, Flood and Wilson before it was acquired by EC Harris in 2000. He helped expand the business globally, including leading operations in Asia and later supporting the integration of EC Harris into Arcadis. In 2019, he was appointed Group Executive overseeing the UK, Europe, and Middle East region, and in 2020 he became Global Chief Operating Officer, helping establish Arcadis' global operating structure. Brookes is committed to sustainability, innovation, and developing diverse teams while advancing Arcadis' goal of improving quality of life through sustainable infrastructure and environmental solutions.

Selected Major Projects:

Lower Manhattan Climate Resilience Plan – New York City, USA

Arcadis partnered with New York City to design a climate resilience strategy to protect Lower Manhattan from flooding, storm surge, and rising sea levels, including shoreline extensions and land elevation to safeguard infrastructure and communities.

São Paulo Water Infrastructure Program – Brazil

Arcadis supported improvements to water infrastructure serving more than 28 million people across hundreds of municipalities, helping strengthen water supply reliability and long-term system resilience.

E34-West Mobility Project – Belgium

Arcadis is leading design and planning work to improve transportation access between the Port of Antwerp's Waaslandhaven area and regional highways, supporting freight movement and regional connectivity.

HS2 High-Speed Rail – United Kingdom

Arcadis has contributed engineering and infrastructure design expertise to the High Speed 2 railway network, part of the United Kingdom's next-generation high-speed rail system.

Sydney Metro – Australia

Arcadis participated in the design and development of stations for the Sydney Metro system, supporting the expansion of one of Australia's largest urban transit networks.



Saturday, March 21: Amsterdam

10:30 am Cultural Tour

Sunday, March 22: Amsterdam

10:20 am Depart Amsterdam Airport Schiphol (AMS) to IAH

Flight UA 21

Travel Time: 11hr 20min

3:40 pm Arrival at IAH